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*by* Marry B

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**Major Research Project on**

**Social Media Algorithms &  
Their Impact on Brand Visibility**

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## DECLARATION

I, **Marry Mashahary**, a student of Delhi School of Management, Delhi Technological University, I hereby certify that this Major Research Project Report titled “**Social Media Algorithms & Their Impact on Brand Visibility**” is a product of my hard work and dedication. The content of this report has been prepared on the basis of my own research based on the survey data collected by me along with the data collected from various other sources.

This report is totally original and has not been published anywhere else before, neither at any other institutions nor with any other organizations for any other purpose. The data contained within this report is solely based on my own observations and surveys which I have conducted while pursuing my MBA studies.

I have provided proper credits to all those sources from where I have collected data for this report.

Marry Mashahary

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## ACKNOWLEDGMENT

Firstly, I would like to wholeheartedly thank all individuals and institutions who have granted me the honour of conducting this dissertation study and supporting me throughout the process.

I would like to thank my mentor **Ms. Arushi Jain** for her mentorship and guidance during my project on '**Social Media Algorithms and Their Impact on Brand Visibility**'. In addition to her mentoring in this subject, the invaluable lessons in life and professionalism which she imparted to me will be of great benefit in my future endeavours. My learning experience was enriched immensely by her wealth of experience and practical wisdom, which enabled me to discharge my duties flawlessly during the course of this dissertation project.

I am further grateful to **Prof. Sourabh Agarwal** for his mentorship which made this project academically successful. I would also like to express my gratitude towards my mentors and professors of the Delhi School of Management, DTU for laying down the basic foundations of knowledge for me in this regard.

Regards,

Marry Mashahary 24/DMBA/134

**Date:**

**CERTIFICATE**

This is to certify that **Marry Mashahary** with roll number **2K24/DMBA/134** has submitted her research project report entitled **“Social Media Algorithms & Its Implications on Brand Visibility”** to fulfill the requirements for the degree of Master of Business Administration (MBA), from Delhi School of Management, Delhi Technological University, Delhi in the academic years 2024-26.

**Ms. Arushi Jain**

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## EXECUTIVE SUMMARY

### **Abstract & Introduction**

In this paper, we will delve into the functionality of a modern social media algorithm and understand the mechanisms of the creation of the interest graph, the personalized user feed, and the filtering process. More precisely, the effect of this change in terms of organic reach of the company will be estimated. Considering that social networking sites cease to use the chronological timeline in favor of intent-based algorithms, the friction for a business trying to stay relevant and reach customers becomes very high. The ecosystem transformation will be mapped in this study and described from a structural perspective.

### Key Insights

#### The Deletion of Follower Equity:

In the new feed algorithm environment, the number of followers has ceased to be a reliable metric of a company's reach. Organic reach of each post is assessed separately without any regard for the past. Therefore, although the brand may have many followers accumulated in history, its content may fail to get the required number of views due to the unsuccessful performance in the initial stage of algorithm analysis.

#### The Prevalence of Engagement and Retention:

The new scoring system that platforms have adopted prioritizes true engagement and retention through metrics like completion rate, length of video consumption, and follow-ups on the user's profile. As the structure of platforms has been created in such a way as to retain users for as long as possible inside the app, branded videos that do not engage the viewer within the first two seconds are automatically hidden from view.

#### The Intentional Move Towards Paid Media:

Social networks actively limit the organic reach of companies' accounts. Throttling is an intentional commercial strategy employed in order to force brands into paid ads and sponsored spots. The result of this practice means that organic business posts cannot anymore be considered as simple billboards, but should now be seen as valuable sources of information.

### Tactical Action Plan

In order to change the current trend in organic reach and adapt to present platform preferences, organizations have to completely switch their strategies from mass broadcasting to engagement-based content:

Take Advantage of the Two Second Rule:

Production must consider the first seconds of any videos/posts as the most crucial aspect of creative content. Any visual layout, storytelling, or textual style must immediately fulfil all retention metrics established by the platform in order to move into further phases of content distribution.

Use the Power of Platform-Introduced Features:

Every time social media introduces some sort of feature to its users, they reward early adopters with extra visibility that is purely temporary and only works in case if content is created in accordance with this new format. It means that marketing teams have to develop an ability to create content quickly in order to take advantage of this window of opportunity.

Engage With the Followers More Intensively:

Algorithms are currently giving preference to content which includes lots of comments and interaction with followers. Organizations have to quit treating their profiles as megaphones and start treating them as communities capable of interacting

### **Conclusion**

The continued use of outdated approaches for leveraging social media will not yield successful results in terms of achieving sustainable business growth. In order to keep an effective digital footprint, algorithmic considerations should no longer be an additional element; rather, they should become the very core around which content and production are built.

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## 1. INTRODUCTION

### 1.1 Introduction to the Study

In today's digital economy, it isn't the brand that controls the corporate communication anymore; it's the platform algorithms themselves. Over the past decade, what started as social media platforms as message boards with chronological content has slowly morphed into distribution systems which are highly predictable. Originally, they provided brands with access to consumers as direct lines. If a brand invested its time and money into building an organic audience, it was safe to assume that they had made a certain implicit deal – we post something, those who want to receive information from us will see it.

Today, all this has changed entirely. Platforms have moved away from relational distribution to algorithmic distribution with interest graphs, predictive behavior, and live retention triggers. It means that the brand's number of followers is not directly proportional to the number of people seeing their posts. Since companies' algorithms are being optimized for the purpose of keeping users active within their application for as long as possible, the level of visibility of brands has decreased dramatically. In this paper, we discuss the new mechanics of distribution and provide a thorough analysis of how brands need to adjust their communication strategies to thrive.

#### The Shift from Social Graphs to Interest Graphs

The key to understanding why corporate communication faces its greatest crisis can be found in the original design philosophy behind social media. The early social internet revolved around the "social graph," which referred to explicit indications of affinity in the form of friendships and follows. News feeds showed items chronologically, which meant that visibility was determined by nothing but time and volume. Corporate communications strategy was as easy as building an audience and letting the platform become a neutral pipe delivering the message.

Contemporary social platforms eschew this concept entirely in favor of the "interest graph," where clicking the "Follow" button is considered secondary and even weak. The emphasis

Is now placed on implicit behavioural data points, which include the number of milliseconds spent looking at a piece of content, video autoplay, and even topic relevance. Social media users don't see news about the pages they have deliberately followed anymore; instead, they receive a stream of information designed using AI psychology hacks.

#### The Reality of Algorithmic Enclosure

For business entities, the change in marketing environment brought significant volatility into brand management. With the relational approach, brand reach was a stable component that could be accounted for. In the case of the algorithmic approach, brand reach is unpredictable since its growth depends on opaque changes in algorithms that businesses are unable to foresee and predict.

The phenomenon referred to as “platform capitalism” or “algorithmic enclosure” puts organizations in a difficult position. As organic brand reach fell to less than ten percent, businesses are compelled to move from organic approaches to paid ones merely in order to achieve visibility. Today, social media cannot be viewed anymore as earned/owned media, as it became the domain of paid advertisement. Besides, when all interactions are filtered mathematically, businesses are deprived of the opportunity to create a relationship with clients and form customer loyalty. They become stuck within the loop of satisfying the algorithm in order to earn likes or other feedback.

#### Rationale and Scope

Despite having a wealth of information in marketing literature about ways of advertising via social media platforms, little to no empirical evidence is available to understand how changes in algorithms impact corporate communication that does not involve paid advertisements. Contemporary frameworks have yet to shed the belief that platforms serve as unbiased public spheres. On the contrary, this study takes into account that platforms are biased agents of change due to the business and monetization processes involved.

Through the analysis of data collected in different industries, the paper examines the mechanisms behind the process of algorithmic curation and the expenses involved. Overall, the research is conducted in order to provide a practical and contemporary framework for

corporate communication that takes into account the fact that followers are vanity metrics and does not let corporations lose sight of market visibility.

## **1.2 Background of the Study**

This fast-paced technological revolution has led to a gradual shift in the nature of marketing work. In its early days on Facebook, Instagram, and LinkedIn, content distribution followed linear chronology. Updates appeared on users' timelines strictly in the order they were published. Such transparency enabled companies to see their audience reach as an accurate reflection of tangible capital investment; a larger number of followers unequivocally equalled more organic visibility.

But with the advent of smartphones, posting frequency outgrew human capabilities to maintain focus. In response to increasing attention fatigue, platform administrators started implementing algorithmic tiers. In the last ten years, this trend has escalated into the emergence of sophisticated personalization algorithms based on machine learning principles. Today, the content that reaches a certain individual on a network is determined not only by whether or not he or she presses "Follow," but more so by subconscious indicators such as dwell time or video loops.

### **Table 1.2.1: Evolution of Content Distribution**

The development of social media distribution channels has affected the ways businesses interact with their target audiences. The Chronological Era refers to the period prior to 2012 when distribution was relatively simple and dependent on the linear feeds which were completely chronological in nature. Thus, corporate strategy at the time primarily centered on broadcasting and growing the number of followers while the number of posts and followers was considered the main measure of success.

In turn, the Early Algorithmic Era (2012-2018) involved the introduction of algorithm-based feeds that took into account active participation of users. At the same time, to perform well, businesses had to engage in viral marketing and engagement tactics that involved developing content aimed at generating likes, comments, shares, and clicks.

Currently, the world is living through the Predictive Interest Era characterized by the dominance of recommendation engines that are based on deep learning and consider individual interests rather than social graphs. Therefore, modern companies concentrate on achieving good dwell time results, high rates of video completion, and audience retention. In this regard, corporations do not use manipulative tools to receive more clicks but concentrate on high-quality native content.

This transition has led to an acute bottleneck in corporate visibility. Data collected from various industry verticals indicates that organic visibility has dropped drastically to mere single digits in comparison to a brand's total follower count. Such a decline is a built-in mechanism engineered into the algorithm itself in order to ensure maximum revenue through advertisements.

The Central Dilemma:

Traditional corporate posting involving still imagery, promotional texts, and hyperlinks will always be punished by contemporary algorithms.

The reason for such behavior on the part of the algorithm comes from the fact that social media platforms exist within a closed attention economy. Thus, any post containing a hyperlink redirecting users from a platform's app back to a company's website poses a serious threat to revenue generation, resulting in an active attempt by the algorithm to limit the post's reach.

In today's world, companies cannot afford to treat algorithm behavior as a technical consideration anymore. It is now the fundamental structural limitation of all digital communication. In order to stay visible, brands need to acknowledge the fact that the algorithm is their most important audience. Strategy should no longer revolve around talking to customers but passing the automated filters meant to keep users scrolling.

### 1.3 Problem Statement

Even though there is an investment of great sums of money and human effort towards digital content creation, today's businesses are facing a systemic breakdown of their organic presence on all leading social media platforms. Traditional approaches towards enterprise-level communication are becoming increasingly ineffective due to their reliance on a faulty, legacy paradigm based on the idea that acquiring followers can help one communicate in the future. The resulting structural deterioration leads to increased friction in the pipeline of corporate communications, essentially uncoupling the number of followers from the company's marketing effort.

This problem stems from the fact that corporate communications do not align with the optimization criteria for which machine learning algorithms have been optimized. Machine learning models have been specifically designed to ensure that users have the maximum dwell time in the native interface by creating personal entertainment experiences and engagement loops.

On the contrary, classic corporate communications are diametrically opposed to these aims. They are always informational, self-advertising, or purposely aimed at driving web traffic off the social network using outward hyperlinks back to the website of the corporation itself, e-commerce site, or dedicated landing page. Since these redirections immediately jeopardize the primary sources of ad revenue for social media by reducing the length of user sessions on them, the algorithmic logic of the platform works against any traditional corporate property, punishing it even before gaining visibility.

Additionally, as the digital networks evolved into sophisticated and closed attention economies, designers of the platform consciously created the scarcity of organic reach for businesses. By artificially limiting the reach of business accounts without paid promotion, platforms managed to monetize even the very basis of visibility, thus making paid advertising a prerequisite for maintaining any meaningful interaction with their existing audience.

Due to the lack of understanding regarding the exact mathematical variables behind the

operation of the distribution process since they are hidden inside the proprietary and highly volatile black boxes continuously updated by engineers, organizations are stuck in a vicious circle that requires them to create much more digital media material while achieving less and less organic marketplace presence. Brands may face the ever-present danger of squandering their valuable marketing resources because of a complete lack of empirical knowledge about the socio-technological processes leading to the content distribution.

#### <sup>12</sup> **1.4 Objectives of the Study**

The major objective of this academic work is to assess the way contemporary social media algorithms operate and what effects they have on the visibility of corporate brands in the organic environment.

This would require the study to be centered around the following objectives:

With the progression of digital content distribution, we have seen the move away from user-controlled chronologies and into a tightly controlled and optimized algorithmic system. Contemporary marketing platforms use highly developed systems that focus more on the interests' graphs and behavior-based filtering than following systems that focus purely on followers' networks. In today's world, content amplification or suppression is done based on specific algorithmic indicators including dwell time, percentage of active views in case of videos, and lightning-fast A/B testing algorithms.

This directly results in the decline of organic reach, necessitating a complete change in business models and resource allocation. As a result, companies become less efficient in marketing terms and see devaluation of their static digital assets, forcing them to divert all efforts and funding to pay for the amplified reach. To effectively operate within this new environment, organizations need an algorithmic alignment model. With proper organization and restructuring of the production process, focusing on native formatting and high-value community interaction, businesses can streamline their communication processes to fit the current paradigm.

### **1.5 Scope of the Study**

In order to preserve depth of analysis and scientific accuracy, this study will set clear conceptual, operational, and structural parameters. The investigation will centre on direct points of conflict between automation content curators and organic corporate visibility in both the B2C and B2B landscapes.

#### Ecosystem Boundaries

In terms of the empirical scope of this research, it is exclusively dedicated to the study of advanced digital ecosystems based on behavioral targeting and interest graph recommendation technologies. More precisely, this research will analyze the following three foundational ecosystems as a basis for modern audience engagement. First, there is an investigation of Meta Platforms in the form of its Instagram and Facebook networks as top-notch, highly developed social graph ecosystems designed predominantly for consumer targeting. Another component of this ecosystem analysis pertains to TikTok from ByteDance, the indisputable pioneer in short video delivery with the use of real-time interest forecasts. Lastly, LinkedIn from Microsoft is considered as the major platform for corporate professionals and business-to-business activities involving business interest graphs.

#### Boundaries of Content

The research confines itself to organic and non-paid communication dynamics in order to measure the impact of content from corporations on the performance of the content by itself amid the filters on social media platforms. Paid models for boosting traffic and ad funnels and programmatic media buying practices are recognized as integral to corporations' operations. However, they lie beyond the scope of this research except for cases in which there is empirical evidence of their presence, such as in cases of intentional throttling of organic traffic leading into paid advertising channels.

#### Boundaries of Measurement

In terms of quantitative measurement of digital visibility, the scope of this paper is confined

to top-of-the funnel and mid-funnel visibility and engagement metrics. In particular, the research will focus on structural reach metrics, impression-to-follow ratio metrics, retention metrics, and first engagement velocity metrics. Accordingly, conversion metrics, such as e-commerce transactions, third-party attribution links, or local check-out metrics at the bottom of the funnel stage, will not be incorporated into the research data set.

## <sup>1</sup> CHAPTER 2: LITERATURE REVIEW

<sup>2</sup> 2.1 This paper describes the research performed by Whitley, Alana Nicole who investigates the ways in which social media algorithms affect author discoverability and visibility in online reading communities such as "Booktok" on Tik Tok or "bookstagram" on Instagram. In particular, Whitley underlined the fact that <sup>24</sup> social media platforms serve as an important tool for reader book and author discoverability through different types of recommendation, reviews, and viral posts.

At the same time, Whitley's findings show that social media algorithms do not promote all authors equally. Rather than focusing on promoting various types of diverse authors and their works, social media algorithms often focus on the promotion of highly engaging content aimed at acquiring likes, comments, and other reactions. As a consequence, books gaining high attention from <sup>2</sup> social media users tend to get more exposure than others.

The paper demonstrates <sup>2</sup> the extent to which social media algorithms shape reader habits, preferences, and choices. At the same time, it reveals a trend <sup>2</sup> towards the increased use of social media by authors and publishers. Theoretical Framework: The Attention Economy and Gatekeeping Theory

Also To understand the reasons behind this problem, the research relies on two key concepts from the areas of communication and economics, namely *the Attention Economy* (developed by Herbert Simon and Michael Goldhaber) and *Gatekeeping Theory* (revised for the digital age by Pamela Shoemaker and Tim Vos).

In the current environment, the main barrier for businesses is not to create or make information available, but the limited capacity of human attention. *According to Herbert Simon*, an enormous quantity of information automatically means attention scarcity. Contrary to the neutrality of the old phone book or the message board, social media operate as attention brokers; they are designed to capture, measure, and retain a user's attention for as long as possible. The longer users spend scrolling, the more advertisements they may be shown.

This leads to the fact that computer code is the automatic "gatekeeper" here. Whereas in traditional media formats, human gatekeepers such as editors of the newspaper and journalists themselves made the selection of the relevant information, now machines took their places.

The automatic gatekeeper makes its decisions based on live mathematical predictions regarding the content in terms of the following three actions:

- Visibility allocation: Determining which part of the website the post is going to occupy on users' screens and how high in their feed it will be placed.
- Threshold adjustment: Passing the content through several filters checking its formatting, quality, and suitability.
- Circulation velocity: Regulating how fast the post may be distributed in the network and how widely it can spread.

In terms of marketing, one's company in such an environment, the automatic system does not take into account any value associated with the business or the number of its followers. What matters most is how well the content retains users' attention; otherwise, in case of poor results, the process of distribution is slowed down to preserve the earnings from advertisements.

## **2.2 The Structural Metamorphosis: From Social Graphs to Interest Graphs Model:**

The main cause of the drastic drop in organic brand visibility is the shift from relational-based social networking architecture characterized by social graphs towards behavioral-based architecture dominated by interest graphs. In the former model based on network theory formulated by scholars such as *sociologist Mark Granovetter*, sharing of information was limited to established relations. Whenever someone followed a brand page, it meant that there was now an established channel for the distribution of information, and the platform would systematically send information about the brand into the newsfeed of the followers. Here, brand equity depended on the number of followers as increasing the number would directly translate to increase in organic reach as well.

On the other hand, the modern interest graph approach, extensively studied by digital media researchers like *Tarleton Gillespie*, has absolutely nothing to do with connecting followers with the distribution of content. In this case, algorithms work around any social relations by analyzing the unconscious behavioral patterns of consumers and turning the platform into a distribution tool instead of a directory. Calculating various parameters, including time spent on the page, scrolling patterns, viewing percentage of videos, and so forth, allows the system to create highly customized interest graphs. As a result, when the brand posts content, the algorithm views this process as the creation of a standalone node that is not connected with its followers. Content is checked against a micro-test sample that shows immediate interest in the topic at the moment. Should this sample not yield high levels of engagement in several minutes, the whole distribution will be stopped.

### **2.3 The Political Economy of Platform Monetization: Free Visibility vs. Ad Capital**

The perpetual struggle between company visibility and the structure of social media can be systematically investigated from the perspective of platform capitalism, an economic structure introduced by *Nick Srnicek (2017)*. According to the theory, big tech companies are not neutral means for communications. Instead, they represent profit-maximizing companies whose existence depends on the interests of their investors and financialized extraction of data. Due to the fact that tech platforms largely depend on advertising as a tool for generating revenue, a crucial conflict exists between free organic visibility of businesses and profits of the platform. From the standpoint of Srnicek, such platforms exist due to the monopoly nature of operation and commodification of users' attention. If a company is able to convey its message to thousands of potential customers without spending money on it, there will be no motivation for the company to pay for targeted ads. For this reason, the constant decrease of organic visibility is interpreted by critical political economists not as a flaw or a glitch in the software system but rather as a deliberate strategy of monetization.

Through a political economic lens, forcing organic reach to drop into the single digits is precisely how platforms manufacture scarcity of attention. From a critical perspective of media studies, authors like *Christian Fuchs (2021)* point out that, by artificially limiting organic reach, platforms are enclosing the digital common space so that a brand's built-up audience becomes enclosed in its proprietary system. In order to stay visible and top-of-mind in consumer consciousness, companies are forced to allocate funds not to the creation of content, but to advertising.

This situation can be called rent-seeking behavior on the part of platforms. They take advantage of their own technological structure in order to demand money from companies looking to advertise to people who followed them for a reason. In an algorithmic environment where only paying actors are allowed, visibility stops becoming a by-product of communicating and becomes an overtaxed good that constantly needs to be paid for again.

## 2.4 Identified Research Gaps

This study makes valuable contributions towards the gap in existing knowledge by analyzing how social media algorithms impact the organic visibility of brands, engagement, and consumer behavior within the modern-day digital economy. While previous studies have mostly focused on the concept of social media marketing as a whole, the present study narrows its scope to visibility through algorithms for young, digitally native customers. The study not only incorporates surveys as primary data but also takes the practical example of Zomato.

- Most previous studies focus broadly on social media marketing, but this research specifically examines the impact of algorithms on organic brand visibility.
- The study focuses on young digital-native consumers (23–27 years) who are highly active on Instagram and YouTube.
- It provides primary survey-based evidence on consumer awareness of algorithmic filtering and engagement-driven feeds.
- The research bridges the gap between consumer behaviour and business performance through the case study of Zomato.
- It explores modern concepts such as short-form video dominance, influencer marketing, engagement loops, and platform capitalist.

## CHAPTER 3: RESEARCH METHODOLOGY

### 3.1 Research Design

For the comprehensive understanding of the role of the algorithmic filter in relation to organic business presence, a combined methodological approach is used in the study, which encompasses consumer behaviour studies as well as corporate performance analysis. The empirical research is separated into two parts in order to make a comprehensive investigation into the current digital environment.

**Firstly**, the first part consists of the consumer survey analysis that will explore actual scrolling behaviour, usage patterns, and evolving consumer application preferences.

**Secondly**, the second part will comprise a company case study where the particular attention will be paid to the consumer brand Zomato in terms of how recent changes in algorithms influence its performance on the page. In such a way, the combined method allows to connect both individual consumers' preferences and company-related metrics in order to understand the structural shift towards interest-based distribution.

### 3.2 Data Collection Sources

Sources of Data Collection

Both primary and secondary sources have been used to collect the required data for the research.

#### 3.3.1 Primary Data Collection Method: User Survey (Quantitative)

Primary data was collected using an online questionnaire survey that took place from 16 April 2026 to 20 May 2026. In total, 50 samples were collected from participants from various occupations and ages.

The purpose of the survey was to collect information on:

Daily screen time

Social media use

Preferable sites

Content consumption patterns

Awareness of algorithmic suggestions

Effectiveness of recommended content for purchases

**The online questionnaire survey was conducted using:**

WhatsApp  
Social media  
Personal networks

Participants were informed that the survey was done for academic purposes only.

### **3.3.2 Secondary Data Collection Technique: Case Study of Zomato**

In order to relate consumer behavior with the actual performance of the company, the secondary data were gathered based on a thorough case study conducted for Zomato. The case study highlighted the content strategy of Zomato across key social media channels like Instagram, YouTube, and LinkedIn. The key focus areas of the case study involved the engagement trend of the company, the audience interaction trends, the visibility of the content on the social media channels due to the algorithm, and the methods of communication adopted by the company. In addition to conducting the case study, the secondary data were also obtained from updates made by the social media platforms Meta and LinkedIn.

### **6 3.3 Data Collection Procedure**

The data was collected through an online survey. The questionnaire link was shared via:

- WhatsApp
- Social media platforms
- Personal contacts

Respondents were informed that the survey was for academic purposes only and their responses would remain confidential.

The data collection process was completed within a limited time period.

### 3.4 Data Processing:

Following the collection of data, the data was categorized and analyzed using basic analytical techniques.

Percentage technique

Pie charts

Bar graphs

Comparison

This helped in depicting the results and analyzing the data in relation to:

Consumer behavior.

Engagement patterns

Use of the platform

Influence of algorithms on content visibility

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### 3.5 Significance of the Study

This research is of utmost importance in understanding the role played by algorithms in deciding the corporate reach and customer exposure in the digital world.

The importance lies in gaining insights into the following aspects:

Algorithm Dynamics: The impact of particular metrics associated with platforms such as engagement, viewing time, and shareability on content distribution.

Organic or Paid Reach: The changing trend between organic and paid reach for creating brand awareness.

Consumer-Brand Relationship: Algorithmic curation and consumer exposure and building relationship .

## 4. DATA ANALYSIS AND INTERPRETATION

### 4.1 Survey Analysis

#### Demographic Analysis

Age:  
50 responses

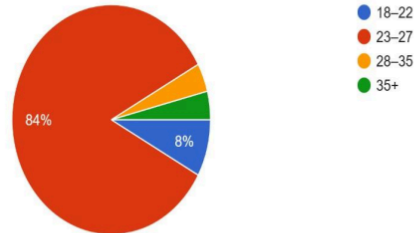


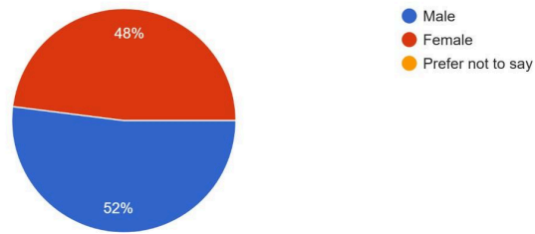
Figure 1 Age Survey

**Perfect Ideal Audience Dynamics:** The survey successfully targets the perfect core demographic audience of 23–27-year-olds who make up 84% of the audience base that is composed of students (64%) and employed individuals (26%). The equal split between men and women in this audience makes up the key consumers of applications.

**Sensitive to Change:** Since this young audience spends hours every day scrolling through their mobile phone screens, they can be easily affected by changes in the layout or feed format since their continuous presence on these platforms makes them notice any coding adjustments that limit the organic visibility of businesses.

**Resistance to Format Changes:** Young age group tends to avoid any promotional information coming from corporations or images that have outbound web page links. This resistance compels any company that wants to capture their attention to shift from conventional methods to more creative formats.

Gender:  
50 responses



*Figure 2 Gender survey*

First to Experience Reach Fallacy: Being evenly divided in gender representation between males (52%) and females (48%), the respondents provide a universal insight into common people's internet experience. Spending hours of their time daily looking for something interesting through mobile applications, they are among the first to detect changes made by the platform in its algorithm, which limits the reach of business organic content significantly.

Going around Algorithm Regulations: This perfect mix of young adults aged 23 to 27 divided evenly between students and employees, and male(52%) and female(48%) is precisely the targeted market that every digital brand fights tooth and nail for. With these individuals spending several hours every day browsing through various mobile applications, they are acutely aware of how recommendation networks operate. This heavy usage presents a huge chance of discovery, but at the same time, they are always among the first to spot subtle shifts in algorithms that limit the organic reach of brands.

Occupation:  
50 responses

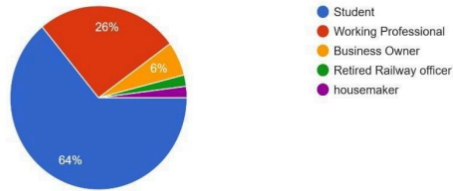


Figure 3 Occupation Survey

**The Algorithmic Shift for The Audience:** From the statistics, it is evident that 84% of the audiences are made up of young people who are aged between 23-27 years, with 64% being students while the remaining 26% being professional workers. This means that due to how social media platforms share information using interest-based algorithms rather than chronological feeds, brands cannot gain traction with such an audience simply by following them.

**The Choke in Organic Visibility:** With an equal percentage composition of men at 52% and women at 48%, it is clear that this age bracket spends countless hours scrolling through mobile apps. As platform codes depend on strict algorithms for maximum advertisement profits, business content goes unseen, completely stifling any kind of organic visibility, forcing businesses to buy their way into ad spaces and Students absorbing most of the content.

**Busting the Algorithm for Visibility:** For young people, especially students (64%), conventional advertising methods by businesses do not work. In order to overcome strict algorithms to give brands the much-needed exposure while avoiding the high costs of advertisements, brands need to venture into short and engaging forms of content in related to students that grab viewers' attention instantly and engage in comments as well.

## Social Media Usage Behavior

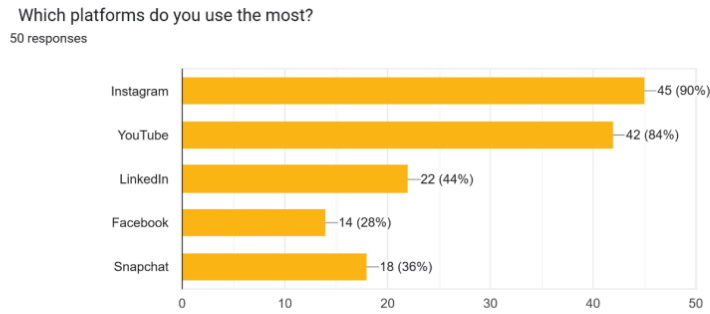


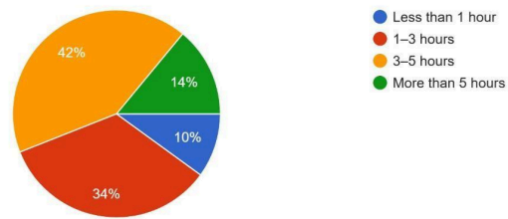
Figure 4 Social Media platform usage

Where the Crowd Is: The research demonstrates that 90% of individuals use Instagram and 84% use YouTube, which blows the older social media platforms such as LinkedIn (44%) and Facebook (28%) out of the water. The implication here for brands is the following – all marketing campaigns will be hostage to the video format as text-based updates are automatically filtered out.

Following the Follower: Due to the fact that young people use Instagram (90%) and YouTube (84%), marketers cannot rely on text-based news from companies anymore. This target audience receives recommendations about certain products based on the interests that have been identified thanks to scrolling activity through personalized feeds, which means that brand loyalty is not enough for organic visibility anymore. Thus, videos are the only way to be seen in a system of platform capitalism where texts are being filtered out.

Outsmarting the Algorithm: There is no choice but to adjust content formats to match the mechanisms of algorithms so that the budget can be spared from investments into paid promotions. It is necessary to ensure that content is eye-catching in terms of visuals during the first two seconds since it can help slow down the scroll rate. Thanks to such formats combined with comment handling, businesses can trigger desired algorithmic signals.

Average time spent on social media daily:  
50 responses



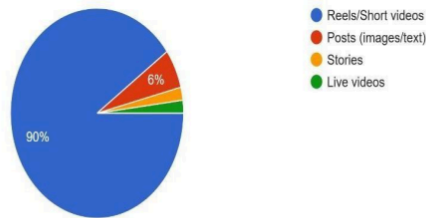
*Figure 5 Average time spent in social media*

**High-Screen Addiction Powers the Recommendation Machine:** According to the data, 42% of people spend from 3 to 5 hours per day using social media and 14% more than 5 hours. Therefore, over half of the target audience spends several hours per day being addicted to mobile apps. High-frequency interaction provides enough material for recommendation algorithms to work and learn to develop accurate distribution models.

**Behavioral Filtering and its Consequences:** The huge amounts of screen time of this audience generate a constant flow of behavioral data for platform algorithms. The system quickly learns about their preferences due to the fact that more than half of these people spend three to five hours per day or even more scrolling their phones. As a result, any usual corporate posts will be filtered out immediately and the brand will be left out there because of such an approach to posting content.

**Understanding the Algorithm Code to Reach the Audience:** In order not to pay a lot of money on advertising campaigns, it is necessary to create highly entertaining videos that will attract user attention right away. Captions should be added in order to engage with the content immediately, as this will satisfy the code of algorithmic system and make recommendations to show this post in the newsfeed of target users.

What type of content do you engage with the most?  
50 responses



*Figure 6 content engagement*

**Domination by Short-Form Content:** The survey statistics show that there is a domination of short videos, with 90% of users spending their time watching these. This makes it quite clear for corporations that the platform's algorithms are biased towards high engagement, fast- paces short vertical loops. There is no place for traditional posts that contain only images and texts because their presence is not reflected in the news feed.

**Audience Profile and Recommendations System:** Due to the fact that the target audience consists mainly of 23-27 years old people (84%), who are further divided into students (64%) and professionals (26%), they consume media through machine-curated recommendation pages and not through the list of users (Reels/ Images) they follow chronologically. Thus, getting new followers does not guarantee the exposure to the brand anymore but on the algorithm system.

**Overcoming Algorithms:** In order to succeed despite automated filtering, the brands need to make sure that their creative content design matches the system's standards. Therefore, they have to get rid of regular updates in order to create exciting short videos with a quick two- second hook that will force the interest algorithm to push this content among people.

How often do you discover new brands on social media?  
50 responses

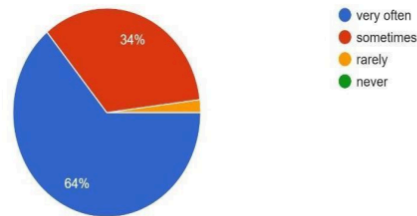


Figure 7 Discovery Brand

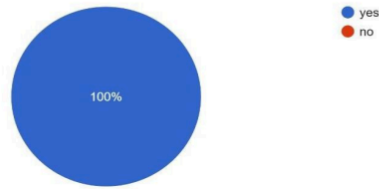
**The Discovery Engine:** The findings demonstrate that 64% of participants find "very often" new brands while 34% do it "sometimes". It means that social media becomes an amazing discovery platform, but taking into consideration that 84% of the population of this survey consists of young 23-27 years old, brand discovery is not coincidental anymore.

**The Algorithm as the Gatekeeper:** As a result, since the target audience spends a lot of time browsing machine-managed timelines, their exposure is governed by predictive algorithms. The platforms switch from chronological timeline updates to content that retains the user's attention. Hence, visibility in this case does not depend on the number of followers, but on the effectiveness of brand content in engaging algorithms.

**Beating Exposure Resistance:** In order to reach this gigantic 98% discovery pool without excessive costs of promotional packages, a corporation account needs to change traditional ways of content creation. They should implement highly visual video posts with immediate 2-sec hooks in order to satisfy retention rates and consequently get the recommendation engine to promote brand content on user screens.

## Awareness of Algorithms

Are you aware that social media platforms use algorithms to show content?  
50 responses



*Figure 8 Awareness of algorithms*

**Hyper-aware Generation Online:** It emerges from the survey data that all participants (100%) realize that there are algorithms which filter what people see on such sites. Being predominantly made up of people aged between 23 and 27 years old (84%), who are either students (64%) or young professionals (26%), it goes without saying that they are not naïve. All participants know well that there is some hidden mechanism deciding what will show up on their screens.

**Decoding the Algorithm:** In addition to that, 82% correctly identified "likes and comments" as the major factors which affect how feed works. Hence, getting attention from the audience becomes a major challenge for any brand. Since such an advanced generation expects interactive posts rather than plain corporate advertisements and links, brands are expected to engage users as soon as possible.

**Organic Exposure Approach:** In order to attract attention without spending much on advertisements, brands have to post interactive content. It implies creating engaging videos with attractive visuals which will make people stop and comment on posts, thus increasing the number of like and algorithm functions.

What do you think affects what you see on your feed?

50 responses

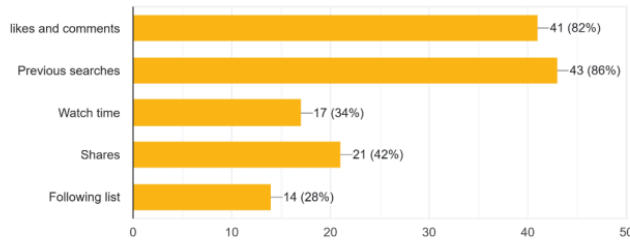


Figure 9 Effects on Feed

**Death to the Followers Count:** In the new reality of social media, the statistics show that an overwhelming majority of 86% relies on their "previous searches," and an equal proportion of 82% depends on "likes and comments," but only 28% believes that the "following list" is relevant. This completely disrupts any logic used in classical marketing strategies. The fact is that getting another follower does not guarantee reach anymore; instead, the social code favors behavior-based criteria.

**Vulnerabilities in Demographics:** In light of the sample's heavy demographic distribution in terms of being predominantly, tech-savvy are 23–27-year old, 84% split into two categories – students taking up 64%, while the remaining 26% represent working adults. These individuals' attention will depend entirely on the interest-based algorithms, which means brand may become invisible to this demographic if we keep using simple text or traditional promotional messages.

**Outsmarting Algorithm Filters:** If we do not want to rely on heavy spending on ads to beat these filters, there is one way to succeed. Namely, it is essential to create viral content capable of catching interest data in just two seconds, which is done through active discussions in the comment section.

Do you believe algorithms personalize content based on your interests?  
50 responses

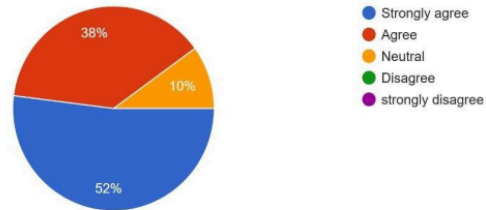


Figure 10 algorithms personalized content

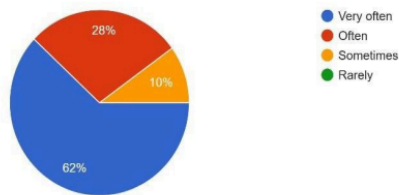
**Consensus Regarding Curation:** Let us look at the figures – 90% of respondents confirm that content curation via social media algorithms happens purely because of personal interest (with 52% strongly agreeing and 38% just agreeing). Hence, the consumer consensus indicates that chronological posts are out of date and posts are controlled by automatic content filtration engines.

**Brand Exposure Hurdle:** As our sample group consists of active young adults <sup>4</sup> in the age range of 23-27 years (84%), including students (64%) and professionals (26%), they do not use online searches for content. It means that content delivery should happen through the content filtering process and the purpose of posting will no longer depend on any user activity whatsoever. The only exposure hurdle would be followers.

**Interest-Based Marketing Approach:** In order to keep up with the times without excessive advertising expenses, marketers need to think differently about the content they produce. The brands will be required to come up with content with attractive visual "hooks" appearing in the first 2 seconds of viewing it also creating segment personalization's.

## Impact on Brand Visibility

How often do you see ads or brand promotions on your feed?  
50 responses



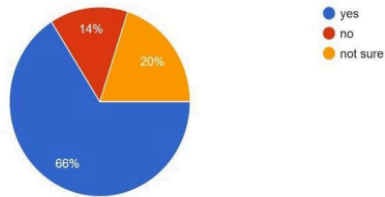
*Figure 1 | brand promotion*

**Bottleneck of Pay-to-Play:** It becomes clear from the statistics of the survey that an absolutely incredible 62% of users encounter ads/promotions very often, and an additional 28% encounter them often. That is proof that the feeds are extremely clogged up with sponsored content. As for organic promotion, the survey data proves that the algorithms of these platforms actively reduce organic reach, compelling companies to pay money to be seen at all.

**Misalignment with Demographics:** Taking into account the fact that 84% of this extremely active audience comprises young people in the age range of 23-27 years old who are either students (64%) or working-age adults (26%), they use primarily visual platforms such as Instagram (90%) and YouTube (84%). Given that this audience is constantly subjected to advertising by the corporations, banner blindness will come easy.

**How to Thrive in an Ad-Bombarded Environment:** To maintain exposure among high amounts of advertisements without spending a fortune on marketing campaigns, companies should move from broadcasting their brand to engaging in the culture surrounding them. Specifically, they need to create short vertical posts with catchy visuals that will grab the attention of users for 2 seconds or more.

Do you think brands that post frequently appear more on your feed?  
50 responses



*Figure 12 post frequency*

**The Consistency Factor:** The vast majority of the followers - precisely 66% - think that brands who post regularly have more appearances on their feeds. That speaks volumes about one fundamental truth of algorithms – they love consistent publishers. By posting often, we provide them valuable information about the state of the account, thus increasing chances of getting recognized as an interesting source.

**Target Demographic Characteristics:** Being split evenly between genders (52% men, 48% women) but including mostly students (64%) and professional workers (26%), the demographic is perfect for any consumer-based brands. Since all the followers spend many hours exploring carefully selected feeds, the algorithm serves as a rigid gatekeeper. Inconsistency in posting will inevitably make the brand unappealing to it, and thus invisible.

**Avoiding Suppression through Frequency:** There is a way of utilizing this bias in frequency without flooding the followers and receiving quality downgrading from algorithms. The key is producing short visual media. By staying consistent and posting interactive vertical videos, we will provide constant stimuli to the system of recommendations and gain steady authority in the eyes of algorithms.

How likely are you to trust a brand you see repeatedly on social media?  
50 responses

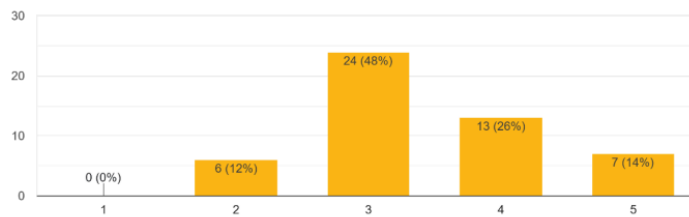


Figure 13 trust brand

The Visibility Trust Loop: Metrics show a clear trust-building effect from repetition: 40% of users express direct confidence (26% at level 4, 14% at level 5) when seeing a brand repeatedly on their feeds, while 48% remain neutral. Because consumer confidence scales with platform exposure, breaking through algorithmic filtering systems isn't just about gaining initial views—it's the foundation for establishing brand authority.

Targeting the Interactive Screen: This survey pool features a highly balanced gender split (52% male, 48% female) dominated by students (64%) and working professionals (26%). These users concentrate their daily screen time on highly dynamic networks, with 90% active on Instagram and 84% on YouTube. Since their habits center on these visual platforms, standard static updates are buried, making interactive short-form video the ultimate gatekeeper for brand discovery on social media.

Sustaining Organic Reach: To convert regular visibility into real consumer trust without relying entirely on massive ad spend, corporate profiles must align with platform code. Brands must replace rigid broadcasting with a consistent publishing schedule focused on short vertical videos. Capturing immediate user interest signals trains the recommendation engine to repeatedly distribute the content directly into target demographic feeds.

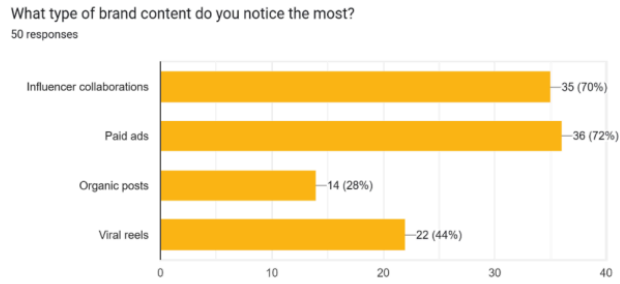


Figure 14 brand content

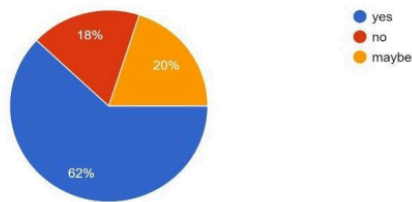
**The Organic Reach Shortfall:** The recent figures reveal an eye-opening fact for corporate marketing strategies; 72% of the respondents perceive paid ads prominently, followed by 70% perceiving collaborations with influencers and only 28% noticing regular organic posts. This clearly shows that algorithms on social media platforms have successfully converted user feed space to purely paid advertising spaces, thus necessitating paid collaborations for any brand visibility.

**Behavioral Demographics within Platform Ecosystems:** Since 56% of this demographic group spends more than 3 hours each day browsing their social media feed, algorithms collect copious amounts of behavioral data. Comprised largely of students (64%) and working professionals (26%), these users are heavily entrenched in Instagram (90%) and YouTube (84%) ecosystems. Constant exposure to this behavior trains the algorithms to exclude unsponsored corporate accounts aggressively.

**Creative Adaptation within Algorithm Filters:** In order to navigate the algorithmically controlled social media environment without blowing up on marketing budget, corporations must move away from conventional marketing tactics like announcing deals directly. Integration of promotion tactics with engaging vertical video content and influencers within communities will effectively mimic the engagement behaviors desired by recommendation algorithms.

## Engagement & Buying Behavior

Have you ever purchased a product after seeing it on social media?  
50 responses



*Figure 15 purchasing product*

**High Retention Spawns High Conversion:** This survey reveals a correlation between retention rate and purchasing ability: 56% of respondents watch more than 3 hours per day, making social media highly addictive. As 90% of users' attention is directed toward reels and short-form video consumption, the amount of collected behavioral data by algorithms becomes enormous. This way, the predictive power is at its maximum, leading to high conversion rates.

**From Discovery to Purchase:** Algorithmic curation of feeds results in a highly-efficient process. In particular, 64% of respondents discover brands very often, while 62% have already purchased something after noticing it on their screen. Thus, user feeds become highly-automated retail filters which distribute products among users according to their activity.

**Sales Funneling Through the Algorithms:** As 100% of respondents know about the existence of algorithms, there is no point in making organic posts for sales anymore. Therefore, companies need to create their content which will mimic viral short-form loops. A good starting point would be to use an image hook, lasting 2 seconds, to signal the algorithm about users' interests and force it to distribute content according

What influences your decision the most?  
50 responses

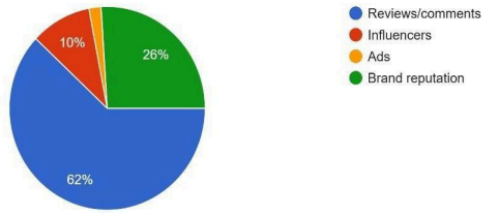


Figure 16 influences in decision making

**Comments Work Better Than Ads:** According to the latest segmentation, as much as 62% of consumers state that "reviews and comments" are their main purchase triggers, dwarfing the effect of direct advertisements (2%) and influencers (10%). For businesses, it means that social consumers do not want slick company communication; their buying decisions are formed by natural peer validation through the community layers of posts.

**Algorithmic Amplification:** Such dependence on reviews is consistent with platform mechanics, as 82% of users know about the role of likes and comments for feed positioning. An active discussion within post comments acts like an algorithmic boost, and when a brand manages to start conversations among its followers, such content will be rewarded by being delivered naturally right to their feeds.

**Social Proof Approach:** In order to transform regular visitors into paying customers, companies should abandon any traditional sales messages. In order to succeed, creative content needs to spark discussions, and that can be achieved with carefully composed comments that prompt further conversation among viewers.

Which content increases your chances of buying?  
50 responses

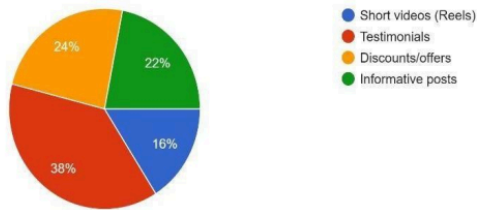


Figure 17 content increases changes of conversion

**Credibility Beats Video Hacks:** Although algorithms prefer visually dynamic content for discoverability purposes, the new insights show that conversions depend on credibility: (38%) of consumers say testimonials make them more likely to buy, trumping discounts (24%) and informative articles (22%). For marketers, this means that while reaching the smartphone screen through looped videos might get people's attention, user decision-making leans on social trust.

**The Social Proof Grip:** The previous findings have also pointed to this: 62% care about reviews and comments most of all when deciding which products they will purchase. The reason for that is clear the platform software screens out commercial content. Any kind of promotional activity that fails to use user-generated material or social proof as part of its visual design gets tagged as corporate advertising, thus losing organic visibility.

**Content Fusion Strategy:** How can we address this issue and work within the algorithm, rather than against it? We can do it by combining social proofs within entertaining visuals. Instead of publishing routine company announcements, we need to put verified consumer testimonials within a highly dynamic vertical video format that both entertains users and gives them credibility at once.

## 4.2 Secondary Data Analysis-

*Case Study: Zomato's Algorithmic Playbook for Restaurant Visibility in India's Food Delivery Ecosystem*

### 4.2.1 Executive Summary

Traditionally, the Indian restaurant business model had relied on the real estate value, including good locations, ample walk-in customers, and attractive signboards. Today, this physical presence is second to the "digital footprints" that the restaurant makes in the form of its mobile interface.

Given that food tech companies generate the bulk of the demand for food delivery, they become the gatekeepers to the market. This is achieved through the processing of millions of orders daily, and their complicated sorting and recommending mechanisms dictate what succeeds and fails.

This industry dynamic has completely transformed the dynamics of the food business, bringing new requirements and challenges:

#### 1. The Algorithm as the New Landlord

For an app that delivers food, the key to success is visibility. This is because a great many people use only the most visible restaurants on the home screen when making their choices. Thus, the discovery algorithm determines who receives the business, which means that the positioning of a restaurant is not arbitrary. On the contrary, it is calculated every time based on:

- Cooking speed in the kitchen at the moment.
- Delivery partner availability in the area.
- Previous ratings and order completion times.
- The user's diet preferences.

## 2. The Volatility of Digital Real Estate

A digital property isn't like a real-life lease; a restaurant owner has no idea what his/her revenue and visibility will be over the course of the next few years. A restaurant suddenly loses a significant number of orders within one day. It does not necessarily mean that the food got worse or that they hired different employees; it just means that the platform revised its algorithm to weigh things differently.

## 3. The Monetization Squeeze

Survival becomes a matter of adhering to the rules of monetization of the platform, which are far more complicated than regular commissions on each sale. To ensure that their presence will be consistently visible, restaurateurs usually need to pay for sponsored ads within the app, engage in discounted campaigns organized by the platform itself, or even become exclusive to the platform.

**The Big Picture:** This is indicative of moving to what the economic expert's term as "platform capitalism," whereby most of the power has shifted from the local food joint to the technology engine. The new Indian food system involves not just offering a good meal, but also having a strong presence on the digital platforms, which satisfy an unseen algorithm.

### 3.1. Context & Background: The Dematerialized Storefront

- It was quite common to see an Indian restaurant thriving by doing two basic things. Firstly, choose a place that receives high pedestrian traffic and then have a very conspicuous signboard in view of everyone passing on the street. The reputation of the place within the neighborhood would take care of everything else.
- The dynamics have been turned entirely upside down because of Zomato.
- Today, millions of food-seeking customers in big cities in India open one single app to find their cuisine of choice. The consequence of this phenomenon is that the online presence of a restaurant in an application becomes much more important than its physical presence.

This trend has brought about one new, unknown challenge for the restaurant owner:

- "20-Screens Trap": In general, people don't browse beyond the top 15 to 20 screens on their timelines. Once the algorithm of the application starts ranking a particular restaurant lower than before, then the business loses its exposure in no time.
- "Revenue Leak without a Trace": It could be the case where the restaurant experiences a sudden fall in daily orders not because of low-quality food or departure of the chef, but just because the search ranking criteria has been changed by the platform.
- "Move towards Platform Capitalism": This is an ideal illustration of "platform capitalism," according to economists. The balance of power has moved from the independent business owner to the big tech firms who have control over digital gateways.

In the end, Indian restaurants are not simply battling for taste and hospitality; they have to continuously try to figure out how to keep up with a constantly changing and invisible algorithm just so they can even get noticed.

### 3.2. Theoretical Framework: Platform Capitalism and Algorithmic Governance

In analyzing the market positioning of Zomato, one must examine Zomato through the lens of platform capitalism and algorithmic governance. Zomato is not just an impartial facilitator who simply facilitates the connection between buyers and sellers; rather, it is a managed market that influences supply and demand by optimizing its own ecosystem metrics like transactions per second, delivery time, and advertising income.

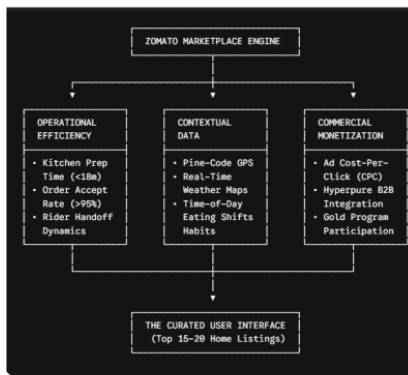


Figure 18.3 pillars of visibility matrix

## The Pillars of the Visibility Matrix

Understanding what makes a restaurant get on top of a user's phone requires taking into account the many levels at which Zomato's algorithms operate. Ranking is not simply about which restaurant offers better cuisine; it involves scoring each restaurant based on their performance across three layers of operation and commerce.

### A. Operational Efficiency (Optimization of Logistics)

In terms of its business model, a restaurant becomes not just a place of preparing food but a logistic link. The aim of the algorithm here is the smooth running of delivery service, so all operations are optimized in favor of fast delivery and against those creating obstacles.

- The '18-Minute' Kitchen Benchmark: The interval from accepting an order until providing food for delivery to the courier is a key indicator. The algorithm will always reward kitchens managing an 18-minute cycle. Quick completion helps keep delivery riders moving and increases order throughput capacity for the platform.

- Fulfillment Stability: Predictability is the key value here. Rejecting an order or canceling it once it has been accepted means losing customers and wasting fuel for couriers. Anything lower than 95% acceptance rates or higher than 3% cancellations will trigger a reduction in ranking.

### B. Hyper-Local Contextual Data Analytics

- Zomato's home feeds adjust themselves on the fly depending on the environment and local preferences within the micro-markets in India.
- Demand Prediction Heat Maps: Zomato uses live prediction of regional trends by taking into account local pin codes and weather conditions. For example, when an unexpected monsoon shower hits a certain area in Mumbai, it changes its home feeds to feature hot food items such as soup, chai, or biryanis while simultaneously decreasing the delivery radius to avoid the riders being caught out in the rain for too long.

- Day-to-Day Changes: Zomato's system easily adjusts itself to changing times of day and how Indians eat. At around 5 PM, the feeds change to feature light snacks, chaat, and chai, while at 8 PM these foods drop off the menu in favor of heavy meals and family combos.
- Multilingual Sentiment Parsing: Customer reviews tend to be quite convoluted and involve the use of more than one language – for instance, Hindi and English. NLP is used by Zomato to understand the subtexts in the textual reviews. As a result, the difference between two-star reviews owing to a cold delivery (logistics failure) and a cold delivery (kitchen failure) can be identified easily.

### C. The Commercial & Monetization Layer

Operating as a publicly listed company, profitability plays an integral role in the functioning of Zomato. It is therefore important to recognize that the company tries to strike a balance between organic search results and monetization of the platform. This leads to very fierce competition among restaurants in relation to being listed on the "pay-to-play" scheme.

- The "Pay-to-Play" Real Estate: The most lucrative positions on high-intent search results pages have been increasingly monopolized by sponsored listings. Given the fact that CPC-based advertisements have been adopted for the platform, the cost of staying there will continuously change in accordance with the number of local businesses that choose to compete via this channel. For small-scale restaurants, it is therefore extremely costly to sustain the expenses associated with such promotions.
- Indirect Algorithmic Effects: Although both organic search and paid advertisement exist as two distinct channels, they are strongly interrelated. Businesses maintaining active ad campaigns will naturally generate increased volumes of orders and reviews, which, in turn, will positively affect the algorithm by improving organic ranking of the listing as well.
- Integration of Supply Chain through Hyper pure: The restaurant industry giant also runs Hyper pure, its own business-to-business supply chain that supplies fresh ingredients, packaging, and kitchen necessities straight to the restaurant in question. This integration offers a quiet benefit to any business, seeing as the platform has

visibility into the supply chain of the restaurant's ingredients, which means it will be able to ensure their quality, improving the restaurant's performance on the ordering application itself.

#### 4. Sociological Changes & Market Dynamics

The changeover from the physical market economy to an algorithmic one is more than just affecting how food is being ordered; it is fundamentally altering the landscape of the restaurant industry.

##### The Structural Rise of Cloud Kitchens

A traditional restaurant serves two purposes – entertaining guests in its dine-in restaurant and cooking meals for deliveries. But when the restaurant tries to manage both at once, conflicts arise. The kitchen working on preparing the order of the guests in the restaurant and the platform's 18-minute criterion of handing the parcel over to the courier at the same time is very challenging.

The algorithm, being primarily focused on speed and volume, obviously tends towards the new format – the cloud kitchen or ghost kitchen.

There are significant differences between traditional dine-in restaurants and cloud kitchens in regard to infrastructure requirements, operations, and scalability. Firstly, dine-in restaurants typically need costly street-level locations as the ambiance and guest experience <sup>27</sup> play an important role in customer retention in the case of the former. In addition, dine-in restaurants focus primarily on the quality of services and food, along with offering guests a pleasant dining experience. Yet, these establishments are not very scalable, due to the constraints of seating capacity and limited branding.

Conversely, cloud kitchens have the advantage of operating from low-rent back alley or industrial space, owing to the absence of customer dining areas in such restaurants. The primary emphasis of these eateries is on assembly line processes and efficient food preparation. Cloud kitchens are highly scalable, considering that one infrastructure can serve multiple virtual restaurant brands simultaneously. For instance, different restaurants can be

established based on serving various types of cuisine – for example, a brand dedicated to serving biryani, another to burgers, desserts, or beverages.

**Table 4.1: Social Change and market dynamics impact**

Without dining rooms and without front-of-house staff, cloud kitchens are free to design their spaces around the transfer of meals to couriers. This enables them to consistently achieve the metrics that the algorithm favors, thereby providing them with an inherent structural advantage over independent neighborhood restaurants.

**Asymmetric Power Relations and Challenges Facing the Independent Restaurant**

Such a shift toward digitalization results in a vast power disparity. In the former brick- and-mortar paradigm, the restaurant owner who signs a contract fully comprehends the rules of the game – the rent is set, and the customers are known.

Within the platform-based framework, on the other hand, the rules are fluid and constantly shifting:

- **The Black-Box Interface:** Algorithmic changes occur in stealth mode. Rarely does the restaurant receive an elaborate explanation of why its visibility fell or be notified to make some change to its performance metrics. It may discover that it has experienced a loss in revenue by 40% just because some algorithm weightage has been modified.
- **The Compliance Costs:** The platform operators themselves are dealing with increasingly stringent regulations for employment as well as finances. For example, India is imposing certain social security requirements for aggregators such that they contribute to the welfare schemes for gig workers, while simultaneously imposing stricter e-commerce policies through FEMA. In order to cover these regulatory costs and ensure the sustainability of its profit margins, platforms may change their commissions, advertisements or fees which are directly passed to the restaurants..

- A Bigger Cultural Issue: The volatility of the system means that the digital marketplace is very challenging territory for smaller independent businesses. As success depends on constant investment in advertising and compliance with the rigid operational template, it stands to reason that such a marketplace will always favor more risk-taking or higher-margin participants. It is also worth considering the implications of this trend for platform governance, labor, and hyperlocal cuisine cultures in modern cities, as unique neighborhood restaurants face possible replacement by generic, algorithm-optimized digital brands.

#### **4.2.1 Conclusion:**

Indeed, the process of evolution of the restaurant industry in India has meant stepping away from the traditional real estate model to one that is completely dictated by digital architecture. While before it was crucial to have a prime spot on a busy street corner and to be able to draw attention through attractive physical signs, it now becomes paramount for a restaurant to have good positioning on the interface of the mobile application used to place orders. The food technology companies that facilitate access to local eateries are not simply platforms; rather, they become digital gateways, allowing them to completely control the visibility matrix of any restaurant and dictate their existence.

In this regard, the platform capitalism model implies a harsh reality of unpredictable operation. In the previous framework, where all costs were determined by physical premises, a decrease in order volumes was associated with such things as poor recipe quality or decline in the level of service. Now, a complete collapse of orders on a daily basis can happen without there being anything wrong with the recipes or with the level of service provided, and it happens because of a change in the backend algorithmic code.

In addition, the commercial dynamics involved in these application feeds have made organic discovery a costly myth. Due to the low tendency to scroll beyond the first twenty screens, continued visibility necessitates constant adherence to elaborate monetization systems. To combat organic discoverability losses, companies must spend money on paid advertising models, such as pay-per-click ads, discounts generated by the platform itself,

and exclusive supply chain solutions such as Hyperpure. Such massive spending inevitably creates significant disadvantage for smaller, independently-owned neighborhood restaurants, creating a shift towards dominance in terms of high margin digital brands and cloud kitchens created exclusively for automation purposes.

**Overall, this case study** highlights a broader sociological redefinition of urban food cultures through automation. In a situation when consumer decision-making process is carefully monitored by metrics, any active social interactions and old-fashioned word-of-mouth trust cease to be relevant. No longer does success rest on cooking skill or rich heritage; rather, it hinges on the ability to generate maximum interaction velocity and efficiency. By depriving food vendors of control, the technology engine forces the age-old and deeply human industry to bow down to the rigid requirements of data capitalism.

## 5. KEY FINDINGS AND RECOMMENDATIONS:

### 5.1 Social Media Algorithms & Brand Visibility

This report will analyse empirical data gathered through surveys that include consumer demographic information, usage of platforms, awareness of social media algorithms, and buying behaviour. The main focus of this report will be to examine the influence of social media algorithms on brand recognition and purchase decision-making by consumers.

#### Respondent Profile & Demographics

- Age Distribution: This data set mainly comprises of young adults, as most respondents belong to the age group of 23-27. There are some who comprise of the Gen Z age group (18- 22), besides some working adults belonging to the age group of 28-35 and some aged 35 years and above.
- Occupational Background: This survey involves the participation of many students and working adults, besides a few business owners and homemakers.
- Market Leadership: Instagram and YouTube are dominant in terms of market share across all age groups. LinkedIn is used by students and working adults extensively; Snapchat is the second choice. Facebook use is limited to older age groups and specific business owners.
- Screen Time per Day: Majority of the respondents are seen to use social media for three to five hours or one to three hours each day. A minority uses more than five hours per day.

### 5.2 Key Findings

#### 1. Prevalence of Short-Form Video

The majority of participants, irrespective of gender, age, or occupation, clearly state that Reels and Short Videos are what they spend their time engaging with on the social media platform.

The preference for text/image posts and live videos is negligible. The primary means through which engagement can be driven is via short-form videos.

## **2. Common Awareness and Perceived Feed Determinants**

The fact that all users are knowledgeable about the existence of algorithmic curation shows how technologically savvy these consumers have become. They consciously understand that their feed is curated by algorithmically processing behavioral cues such as likes, comments, searches made, and video watching time. In light of the platform economy model, recommendation engines are filters that focus on maximizing the retention process, while ignoring brand interactions. As a result, brands can no longer depend on mere visibility in order to survive; rather, they must be able to meet all the requirements of an unseen data ecosystem where brands are chosen based on specific tracking indicators.

Such understanding leads to the creation of a clear distinction between consumer attention and the financial benefit of a business. Paid promotions, viral clips, and influencer collaborations do a good job when it comes to engaging with a user's attention through meeting the platform engagement criteria. However, when it comes to monetization, the above-mentioned methods are not enough since they fail to satisfy the necessary human verification conditions. Although a brand gains visibility each time it enters the field of consumer vision, users refrain from making purchases until checking their peers' opinions and comments.

## **3. High Exposure to Brand Promotion and Ad Fatigue**

The responses are always either "Often" or "Very Often" to questions asking whether they see ads and branded sponsorships "often." This suggests an extremely saturated advertising environment wherein organic content may constantly be vying with ads for feed space

## **4. Frequency Not Important; Brand Authenticity Is**

In terms of whether they believe frequent posting by brands makes such brands appear more often in their feeds, a significant number of participants were unsure or simply

answered "no." This suggests that users understand the algorithms involved in prioritizing relevance and engagement over mere frequency.

##### 5. Content Types that Drive Visibility vs. Conversion

This divide has been brought about by the structure of the algorithm itself and how it favors certain kinds of media that tend to create high engagement from users, such as viral reels, advertisements, and sponsored content, in order to get a product noticed. However, this process does not guarantee the success of that brand or business and their ability to convert that engagement into sales because, when it comes to companies that work using platform capitalism, seeing is not equating with selling since consumers will only make purchases based off of organic social proof which includes reviews and comments on products from other customers.

In light of this information, it seems like brand capitalization in social media environments becomes a delicate balance of both frequency and organic validation. As far as frequency is concerned, it may not be necessary to spend millions of dollars on advertisement campaigns in order to get the average consumer to purchase something, but what is required is to use constant visibility in order to build trust among consumers which then needs to be supported by organic social proof by going through the comments on that Post.

### **5.3 Recommendations:**

According to user-generated data and algorithmic behaviors that emerged from the analysis of the data set, companies should consider doing the following to maximize their online reach and convert sales:

#### **1. Be Bold about Going for Short Videos**

As Reels/Shorts were identified to be the most engaging videos, static media and long texts should not get top priority. Companies need to become experts at using "hooks" where they grab users' attention in less than 3 seconds to maximize watch time metrics as highlighted by users as key influencers in feeding algorithms.

#### **2. Focus on Peer Reviews & "Organic" Social Proof**

As Reviews/Comments/Testimonials were shown to be the strongest influences on people's buying decisions, companies need to do more than just market their own products.

- Send out promotional emails after purchases to encourage customers to leave video/text reviews.
- Use user-generated content on main feeds to establish immediate credibility.

#### **3. Choose Influencer Alignment Over Influencer Reach**

The findings show that even though influencer marketing campaigns have proven successful in capturing people's attention, consumers are very critical. Brands must collaborate with influencers who have high levels of authenticity in their niche. Collaboration with influencers must feel like an endorsement of their products without scripted content, because now the consumer heads to the comments section first for validation.

#### 4. Create Interactive Content

The algorithms of contemporary social media platforms no longer support any kind of traditional broadcasting, hence the transition of companies to active engagement loops. Since the recommendation engines only focus on likes, shares, and comments, all kinds of passive corporate postings get filtered out by the algorithm. Companies need to create content that is an actual place of interaction in order to remain visible online within the capitalist framework of social networks. With the help of open-ended captions, Q&A stickers, surveys, and trendy topics, content creators provide platforms with all necessary signals for organic discovery.

This way, a gap between mere visibility in social media feeds and profitability gets filled. Although ads or videos create awareness initially, commercial success depends largely on validation from the public. In order to purchase goods, people refer to comments from other users on platforms. Creating interaction around one's post enables companies not only to adhere to the platform's algorithm but to create visible social evidence that leads to sales..

#### 5. Transition from Frequency to Value

The result of spamming feeds with daily posts is declining effectiveness with the potential to irritate audiences. Instead, marketing teams need to work towards producing posts that are both high quality and educational or highly entertaining. They can do this a couple of times per week, as that will drive more views and shares.

## 6. CONCLUSION

The body of data assembled in this analysis offers a clear roadmap of the contemporary digital market ecosystem, illustrating in detail the means by which social media algorithms control the visibility, trust, and eventual decision-making that occurs within corporate environments. Through examination of a data set focused primarily on digital natives, namely college students and working professionals operating in a market where Instagram and YouTube reign supreme, this study highlights an important evolutionary step in consumer development. In doing so, the findings offer an understanding of humanity's changing relationship with commerce in a globalized world.

### The Era of the Algorithmic Consensual Feed

The first important revelation made by this study concerns the complete absence of consumer passivity. In other words, one can safely state that people using the web are perfectly aware of how their experiences online are being managed in the backstage. There is an understanding of the interrelation between their behavioral factors such as the time spent watching particular content, searching, commenting, and sharing and the algorithmic outputs seen on their feed.

As such, the users' enhanced digital literacy affects their expectations. Since they understand their feeds are a consequence of their actions, people demonstrate very little patience with irrelevant corporate messaging. They require high-level personalized and flexible interactions. Therefore, traditional tactics based on excessive posting become inefficient. Users understand that the algorithms reward them with relevant and engaging content only when they post something interesting or valuable, which means that marketers cannot employ their spam anymore.

## The Visibility-Conversion Schism

What perhaps is the most important <sup>23</sup> theoretical contribution of this study is the discovery of an operational difference between attention capture and financial transaction. It presents a two-step consumer experience that today's organizations need to understand how to deal with:

**(User Review [ STAGE 1: VISIBILITY])**

**(Viral Reels, Paid Ads, & Influencer Collaborations)**

|

**(Creates Familiarity & Incremental Trust)**

|

**[ STAGE 2: CONVERSION]**

**(Comment Sections, & Peer Testimonials)**

Although viral short videos, advertising, and collaborations with influencers can be incredibly effective at breaking through the algorithmic barrier and getting initial visibility from a user's perspective, they lack the structure to close the sale by themselves.

Continuous reiteration of one's brand works excellently as a primer to create awareness and build familiarity and trust with the brand. Nevertheless, all these efforts of becoming visible are just a precursor for social proof, which guides users through the barrier set by the algorithm. The moment a user shifts from being a passive viewer to an active purchaser, his behavior becomes highly conservative and community-oriented. He stops listening to what corporations have to say about their products and starts reading peer reviews and testimonials only.

### Strategic Imperatives for the Contemporary Marketplace

The lessons learned from this study prove once again that surviving and thriving in an algorithmic world means making the transition from quantity to quality when it comes to content. In the case of platform capitalism, the recommendation algorithms work as gatekeepers who prioritize fast indicators of engagement such as likes, shares, and watch times. To be visible and successful in the long term, corporations need to balance technical programming with the psychological needs of people. Therefore, corporations should stop broadcasting and engage users by creating interactive hooks in their videos.

In order to be successful and survive, a company has to find ways to incorporate both technical and psychological aspects discussed above into their strategy. While viral loops allow them to attract attention and create hype for their product or service, these actions alone do not guarantee long-lasting and successful conversion of visibility into capitalization. The latter occurs only with an additional credibility factor that cannot be created with code alone. Consumers disregard overt marketing efforts and try to learn something about the products by reading peer reviews and comments. Creating a space for such discussions within posts creates credible social proof.

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## 8. APPENDICES

### 8.1 Questionnaire

Section 1 of 4

#### Social Media Algorithms & Their Impact on Brand Visibility

This 5-minute survey explores how algorithms on platforms like Instagram, Facebook, whatsapp, and others affect brand visibility. Your responses are anonymous and will help inform research on digital marketing strategies.

After section 1 Continue to next section

Section 2 of 4

#### Section 1: Basic Information (Demographics)

Description (optional)

Name

Short answer text

Age:

18-22

23-27

28-35

35+

Gender:

Gender:

Male

Female

Prefer not to say

Occupation:

Student

Working Professional

Business Owner

Other

After section 2 Continue to next section

Section 3 of 4

#### Section 2: Social Media Usage Behavior

Description (optional)

Which platforms do you use the most?

Instagram

YouTube

LinkedIn

Facebook

Snapchat

Questions Responses Settings

Section 3 of 4

#### Section 2: Social Media Usage Behavior

Description (optional)

Which platforms do you use the most?

Instagram

YouTube

LinkedIn

Facebook

Snapchat

Average time spent on social media daily:

Less than 1 hour

1-3 hours

3-5 hours

More than 5 hours

What type of content do you engage with the most?

Reels/Short videos

Posts (images/text)

Stories

Live videos

Questions Responses Settings

Section 4 of 4

#### Section 3: Awareness of Algorithms

Description (optional)

Are you aware that social media platforms use algorithms to show content?

yes

no

What do you think affects what you see on your feed?

Likes and comments

Previous searches

Watch time

Shares

Following list

Do you believe algorithms personalize content based on your interests?

Strongly agree

Agree

Neutral

Disagree

Strongly disagree

Section 5 of 5

### Section 4: Impact on Brand Visibility

Description (optional)

How often do you see ads or brand promotions on your feed?

- Very often
- Often
- Sometimes
- Rarely

Do you think brands that post frequently appear more on your feed?

- yes
- no
- not sure

How likely are you to trust a brand you see repeatedly on social media?

1 2 3 4 5

least trust      max trust

Questions Responses Settings

Section 6 of 6

### Section 5: Engagement & Buying Behavior

Description (optional)

Have you ever purchased a product after seeing it on social media?

- yes
- no
- maybe

What influences your decision the most?

- Reviews/comments
- Influencers
- Ads
- Brand reputation

Which content increases your chances of buying?

- Short videos (Reels)
- Testimonials
- Discounts/offers
- Informative posts

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