

EMBA-407 MAJOR PROJECT

STUDY ON INVENTORY MANAGEMENT PRACTICES AND OPTIMIZATION

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DECLARATION

I, Lalit Gupta, student of the MBA(Executive) 4th Semester batch, declare that the project work submitted to the Delhi School of Management (DTU), Delhi is an original work done by me and best of my knowledge and has not been submitted, in part or whole to any other institute or university for awarding a degree or diploma.

Project Title: **STUDY ON INVENTORY MANAGEMENT PRACTICES AND OPTIMIZATION**

May 06, 2025

Lalit Gupta

CERTIFICATE

This is to certify that Project Report titled” **Study on Inventory Management Practices and Optimization**” is a bonafide work carried out by **Mr. Lalit Gupta, Roll No 23/EMBA/20** and submitted to Delhi School of Management, Delhi Technological University, Delhi-42 in partial fulfilment of the requirement for the completion of Master of Business Administration-Executive (EMBA) 4TH Semester curriculum of Delhi School of Management, New Delhi. This is an original piece of work and has not been submitted elsewhere.

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Furthermore, I extend my heartfelt appreciation to my family, who provided me with the necessary motivation and encouragement throughout this journey.

Thank you all for your valuable contribution and support in making this project.

Lalit Gupta

ABSTRACT

Efficient inventory management is the key to an organization's success. It is one of the most important factors determining the organization's health and growth. This research aims at studying and identifying the condition and state of inventory management in today's businesses and organizations, the various challenges and obstacles that they face and the methods and ways that they follow for improvements.

Efficient inventory management is also crucial because it has direct influence on forecasting customer demands and also controlling or optimizing costs at the same time. It helps maintain operational costs and also enhance customer satisfaction and also improve the profits of the company.

In this survey, a sample of 100 volunteers were selected randomly.

A standard questionnaire was developed which has been the backbone and the major data source for the research. The study also involves qualitative as well as quantitative research. It was further observed that the respondents were in favor of the processes involved in inventory monitoring, demand forecasting and allocation as well as the various technologies and solutions available in inventory management. But it was also observed that predicting future demand accurately and lack of effective communications are some of the major failures and loopholes existing in the system.

The findings of the research are also very crucial and it includes a whole range of inventory management techniques. Use of advanced technologies, dealing with communication problems, better methods to accurately predict or forecast demand and a strong

understanding and collaboration among the various departments of the organization can play a crucial role and also achieve several advantages like better inventory management, optimal allocation of resources and also achieving cost reduction.

The study also helps us understand for the regular performance failures. It helps us explore the realities. It gives an insight into the importance of creativity and the need for managing the inventory efficiently because in today's business scenario dynamism is the key which can be utilized by the organization to excel in the areas of operational excellence.

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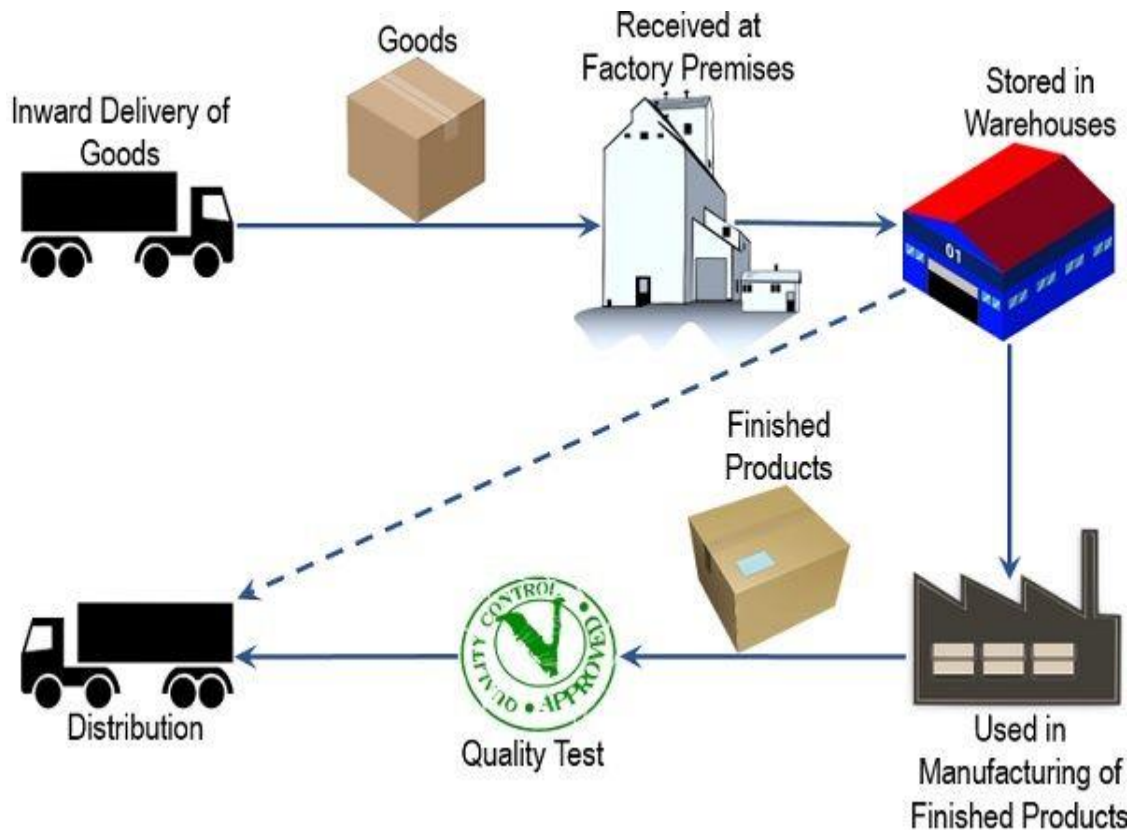
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CHAPTER 1

INTRODUCTION

1.1. Introduction



In today's world and considering the business environment now a days, Inventory management have started playing a crucial role in determining the growth and success of the business organization. Proper inventory management also varies from company to company depending on the type of the business and also on the products that it sells. By implementing the best possible inventory management tools and techniques the company can achieve success. It meet the demands of the consumers and also optimize costs.

The management of stocks effectively influences profitability, enhances customer satisfaction and also improves the company performance. Proper storage facilities ensures better inventory management. Advanced technologies, inventory optimization on time stock replenishment and proper demand forecasting are crucial for better inventory management. It also address inventory turnover and supply chain efficiency.

Although now a days there are available well advanced technologies for proper inventory management but still there are many organization who are not aware and do not implement these technologies. The organizations must always evolve and use innovative inventory management practices which will boost their overall growth, cut expenses and help in smooth functioning of their operations.

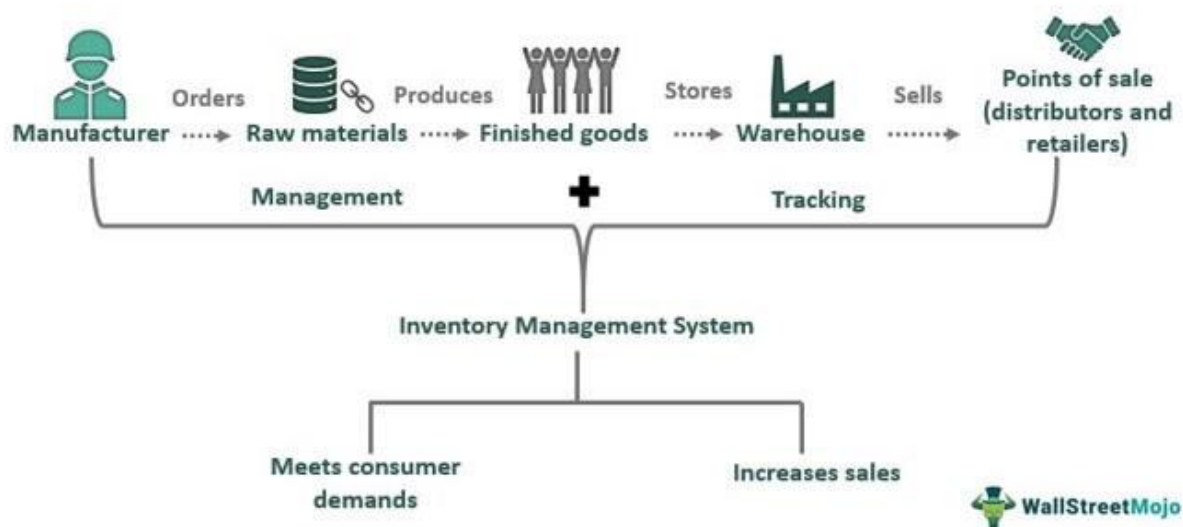
This research studies the inventory management approaches from the perspective of the supply chain managers, project managers, factory managers and inventory control specialists.

Both, quantitative and qualitative methods have been taken into account to understand the inventory management problems and their solutions.

1.2. Background of the Study

Inventory Management

How Inventory Management Works?



Inventory management is very crucial in today's global scenario for efficient operations, cost reduction and increase productivity. Excess or insufficient inventory can inversely affect customer demand, costs and also stock management inventory management is the techniques through which the company tracks and stocks its physical goods.

Inventory management is normally done by the procurement and supply chain teams to ensure that the company has enough raw materials to create its products. It also looks into the fact that the company has enough finished goods so that there is no delays and also maintain the inventory so that there is no damage or theft.

1.3. Significant Components of Inventory Management

1. **Efficient and accurate demand forecasting-** It is very important for inventory management. Factors like historical sales data, industry trends and other criterias can

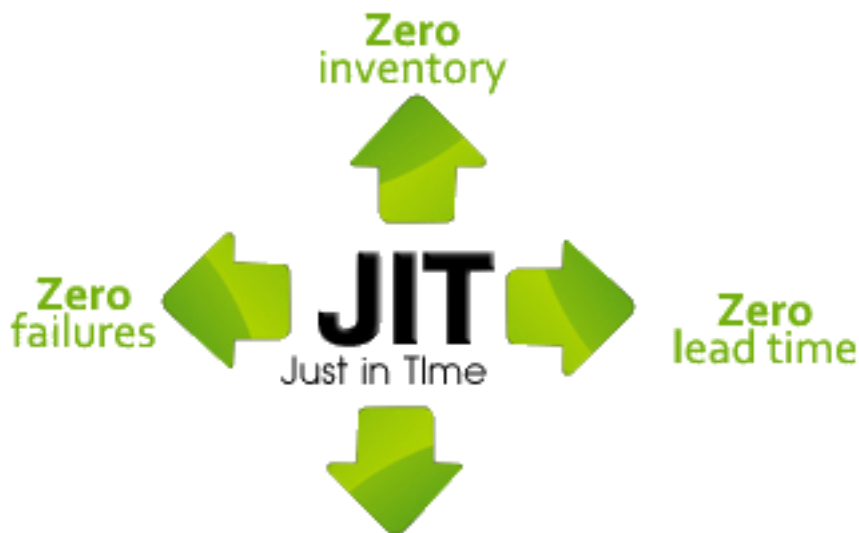
help in accurate demand forecasting and also managing inventory levels effectively. This can also help in doing way with stockout and surpluses.

2. **Inventory Management-** Inventory management helps in knowing and monitoring where the items are present in the company's supply chain. Technologies and automated systems like RFID or barcode scanners or manual techniques can be helpful. It gives real time picture of the inventories and whereabouts.
3. **Re-order point and Re-order amount-** Re-order point and Re-order amount is crucial in inventory control. When the supplies are running short then fresh orders needs to be placed to increase the supplies beyond the re order threshold. The reorder quantity is helpful in determining how many things needs to re-order to maintain the right inventory levels.
4. **Safety Stock** – In order to do away with unforeseen and emergency situations, organization can maintain safety stocks to prevent stock-outs. The excess inventory is like a safety net against odds line sudden increase in demand supply chain disruptions and unanticipated lead times.
5. **Inventory Turnover** – Inventory Turnover is the rate at which the company sells and restocks or replenishes its inventory. The average inventory value is divided by the cost of items sold to obtain it. High inventory turnover rate indicates a healthy and efficient inventory use and management.
6. **Technology advancements and Automation-** Softwares and automation technologies have made inventory management much easier. On paper control also gets reduced and inventory control is much more efficient.
It helps in providing and instantaneous look into the operations. It can also close monitoring of stocks, data input tasks, providing reports and also communicating important informations with other departments like sales and procurement.

1.4. Types of Inventory Management



1. **Just-In-Time (JIT) Inventory Management** – The main aspect of JIT methodology is the practice of producing or ordering the goods only when they are very much required. It does not support the idea of pre-ordering. It also requires maintaining an efficient supply chain practice as well as forecasting demand accurately which further lowers the carrying costs.

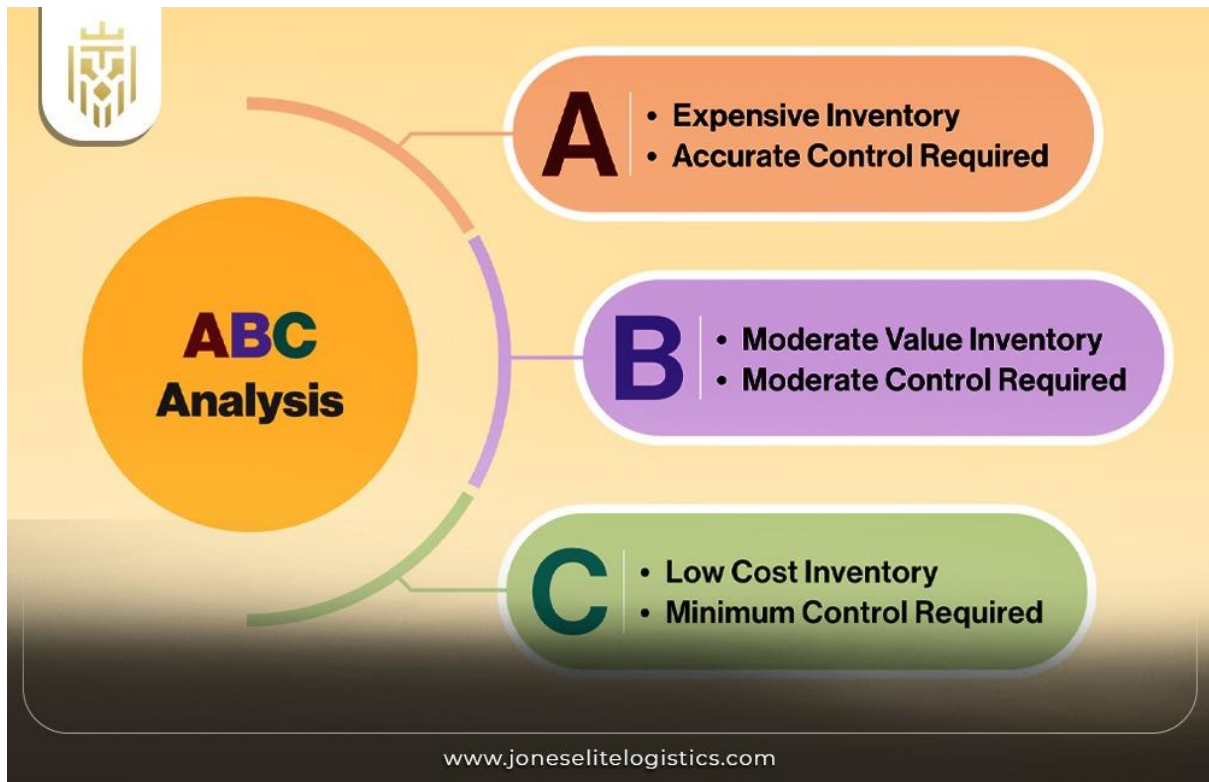


2. **ABC Analysis** – Under this analysis, the items are ordered according to their level of importance. There are three levels importance for the items.
 - A- The items which are absolutely necessary, they are very significant and valuable.

B- The items which are somewhat necessary.

C- Items which are not necessary at all.

This analysis or strategy helps in prioritizing the tasks related to inventory management.



3. **Management of Safety Stocks** - A safety stock is basically a reserve stock. It is an excess of inventory maintained in case there is a stockout due to variations in lead time or demand. It is like a buffer and it enables that there is never a shortage of goods for the clients.
4. **Cross- Docking** – In this technique, the products that arrive at the distribution centre are distributed or sent the very same day and hence there is no need to store the products. The business with high turnover frequently use this technique to do away with inventory storage expenses.
5. **Vendor Managed Inventory (VMI)** – Vendor management inventory is the inventory that is controlled by the vendor on behalf of the customer. The customer

or the client is somewhat relieved and hassle free when the supplier or the vendor tracks the inventory levels and replenishes then as required.

6. **Consignment Inventory** – In this kind of agreement the supplier retains or reserves the ownership of the goods until they are sold or consumed. The supplier or the vendor receives payment from the buyer. It is advantageous from the buyer point of view as it reduces risks as well as carrying costs.
7. **Cycle Counting** – This practice involves counting a portion of the inventory at regular intervals according to a given schedule. It helps to keep track of the goods accurately and reduce fluctuations.
8. **Bulk Shipments** – This practice takes advantage of economies of scale and place large inventory orders. This may help in lowering the persuit costs but it requires additional storage space.
9. **Batch Inventory Management** – As the name suggests, this practice involves tracking whole batches rather than single pieces. This practice is very very efficient for multiple copies that have similar characteristics.

1.5. Importance of Inventory Management



1. **Cost control-** A good inventory management enables cost control as well as cost reduction. Cutting down holding expenses like storage, insurance and depreciation costs as well as eliminating obsolete or excess items are the two most important ways to good inventory management that can in turn save costs.
2. **Working Capital Management** – Efficient inventory control is one of the best ways for the management of the working capital. Reduction of inventory costs leads to reduction of debts and also have more money or resources at hand for investments.
3. **Planning** – Planning is crucial for efficient inventory control and management. It is done buy the inventory control manager. Too much spare parts and scarcity of raw materials is not considered in running production system.
4. **Supplier Relations** – One of the major benefits of a good inventory management is strengthening the relationship with the supplier. This enables the suppliers to work more accurately. Placing the orders on timely basis and communicating the needs helps in market widely the products and commodities.
5. **Reduction of Holding Charges** – The profit figures of the organisations gets affected if the expenses for storage, insurance increase considerable. A good supply chain

management should therefore deal with these measures, it should decrease the space for inventory and do away with the risks for storing items over a long period of time.

6. **Inventory Turnover** – It is the simplest form is another word for a stockroom. It is represented in the form of a ratio and it is also a representation of the number of times the inventory gets used or gets sold over a period of time.
7. **Demand Forecasting** – It is the simplest form is another word for a stockroom. It is represented in the form of a ratio and it is also a representation of the number of times the inventory gets used or gets sold over a period of time.
8. **Demand Forecasting** – It is also a very crucial factor as far as inventory management is concerned. Accurate forecasting of demand prevents overstocking or understocking of the products by placing the orders on time.
9. **During seasonal variations** – The demand for a good may rise or fall with time. As such, having adequate inventory available at such times to meet the increased demand and taking the advantage of such situations. Inventory management plays a very significant role.
10. **Financial Reporting-** Transparent and reliable financial reporting which is presented in the financial reports of the company is very essential as far as the increase of confidence of the shareholders and investors are concerned.
11. **Competitive Advantage** – Those companies who are experts in inventory management are the market leaders as they stand out in the market. They are the ones who can offer competitive pricing on time delivery and they also excel in customer satisfaction.

1.6. Inventory Management systems



1. **Inventory management Software** – Inventory management software which form the backbone of inventory management systems now a days help in inventory control. Smart automation is the key to successful inventory control and management. These dates are also used to identify the locations and history of supply transactions.
2. **Demand Forecasting** - In inventory management, they do demand forecasting. It is done by combining and studying historical data, present trends and other factors. If there is proper management of the inventory, the business are less like to face overstock or understock.
3. **Barcode and RFID Integration** – The inventory can be treated and recorded using barcode or RFID inventory management can be done better and efficiently with these systems.
4. **Reporting and Analytics** – With the use of the various tools performance reports are prepared for efficient inventory evaluation.level of stock rotation of stocks. The turnover must be monitored to meet successful inventory management and also take decision effectively.

The use of these technologies can reduce stockouts. It can also help to identify the best time to order new supplies that might be required and also to avoid shortages and surpluses.

- 5. Supplier Management** – Vendor reporting is one of the key factors in efficient inventory management. They can be helpful in areas of communication, purchase order management, delivery planning, supplier observation and also responding to queries.

1.7. Benefits of Inventory Management systems



1. **Inventory management systems-** It has a number of benefits. The company will have the privilege to carry less required stock which will further reduce costs of holding the excess goods. It will also lesser costs, storage fees and also wastage of products. Demand forecasting done accurately and regular monitoring of stocks will eventually do away with the used for urgent shipping and procurement.
2. **Improved Inventory Accuracy-** Efficient inventory management systems are designed for instant tracking of items location as well as their moments. This accuracies benefits the firms a lot. This helps in minimizing excess inventory or stocks.
3. **Supply Chain Management Efficiency** – Since the inventory management system has become more technology based and automated and automated, Supply chain has been gaining momentum. It can track efficiently the fluctuations of the market, monitoring supplier co-operation and also enables the best supply chain planning practices. It results in establishing good relations with suppliers reduction in the complexities of the procurements and also reduce the lead times.
4. **Enhanced Customer Satisfaction** – Improved inventory management system helps in connecting the firms with their customers. The vendors and the suppliers can give a

more accurate and ground level picture of the demand as they have real-time availability of the information which helps in increased customer satisfaction.

5. **Improved inventory management systems** – With the help of improved inventory management systems firms can acquire new skills for better resource management and more accurate demand forecasting. The historical datas are collected and are updated from the current market situations. Accurate estimation of demand prevent stock-outs and also meeting customer's expectations.
6. **Manual Errors and labours can be reduced** – Inventory management systems are used to substitute labour intensive patterns, like entry of data and counting of stocks. It will help in doing away with human mistakes and also improve the speed and accuracies of the processes involved.
7. **Regulatory Compliance** – Inventory management systems enable to comply with the rules as they can trace and track the critical and essential details and maintain the records as efficiently as possible.

1.8 Inventory Management Strategies

The corporate inventory management strategy in a corporation is what it plans to implement to keep its inventory and maximize its data. These strategies are designed to walk on the thin line of creating products that are relevant and yet, cannot become obsolete easily, and thus lowering the holding costs.



In a dynamic environment, where success is the goal, one cannot go on with chaos. One needs to be smart, well prepared, and well readied with a strategic plan. Companies as remote as possible ensures that they are the end users of data statistics, making correct predictions of customer behavior and subsequently fulfilling client needs. Along this line, proper goods management requires readiness for accepting shipment of fresh materials and about holding small level of inventory in the warehouse. While transforming stock management approaches will be a crucial step, hence the very logical need is to change minds.

The subsequent are prevalent stock management strategies:

1. ABC Analysis:

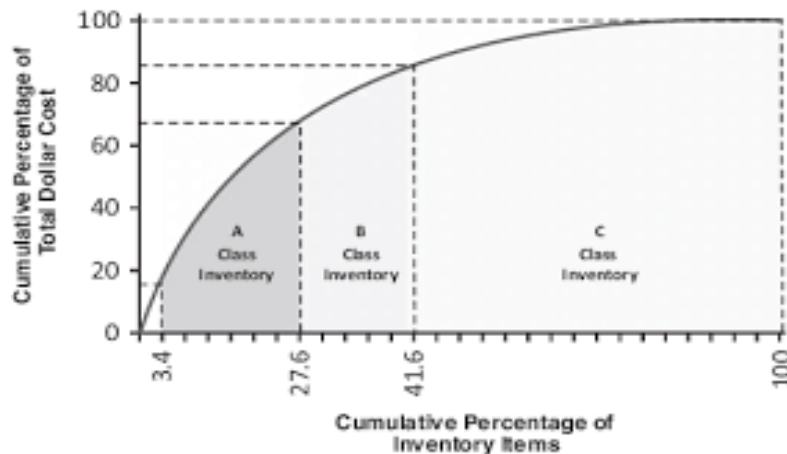
Under this analysis, the items are ordered according to their level of importance. There are three levels importance for the items.

A-The items which are absolutely necessary, they are very significant and valuable.

B-The items which are somewhat necessary.

C-Items which are not necessary at all.

This analysis or strategy helps in prioritizing the tasks related to inventory management.



2. Just-In-Time (JIT):

The main aspect of JIT methodology is the practice of producing or ordering the goods only when they are very much required. It does not support the idea of pre-ordering. It also requires maintaining an efficient supply chain practice as well as forecasting demand accurately which further lowers the carrying costs.

3. Safety Stock Management:

A safety stock is basically a reserve stock. It is an excess of inventory maintained in case there is a stockout due to variations in lead time or demand. It is like a buffer and it enables that there is never a shortage of goods for the clients.

4. Bulk Shipments:

This practice takes advantage of economies of scale and place large inventory orders. This may help in lowering the persuit costs but it requires additional storage space.

5. Just-In-Case (JIC) Inventory Management:



6. Cross-Docking:

In this technique, the products that arrive at the distribution center are distributed or sent the very same day and hence there is no need to store the products. The business with high turnover frequently use this technique to do away with inventory storage expenses.

7. Vendor Managed Inventory (VMI):

Vendor management inventory is the inventory that is controlled by the vendor on behalf of the customer. The customer or the client is somewhat relieved and hassle free when the supplier or the vendor tracks the inventory levels and replenishes then as required.

8. Perpetual Inventory System:

Perpetual Inventory System

Perpetual Inventory System is a **digital arrangement for consistent inventory calculation in real-time**



9. Batch Inventory Management:

As the name suggests, this practice involves tracking whole batches rather than single pieces. This practice is very very efficient for multiple copies that have similar characteristics.

10. Multi-Echelon Inventory Management:

It helps in managing and co ordinating various moving parts. If the products are stored in several warehouses across various regions, multi-echelon inventory management treats them as one instead of treating them as separate entities. It also ensures that inventory moves smoothly between locations.

11. Cycle Counting:

This practice involves counting a portion of the inventory at regular intervals according to a given schedule. It helps to keep track of the goods accurately and reduce fluctuations.

12. Serialized Inventory Management:

It is particularly used in pharmaceutical and electronics industries. Unique serial numbers are allocated, which is especially common in areas where product traceability is vital.

13. Consignment Inventory:

Under this agreement, the supplier retains ownership of the items until they are utilized or sold. The vendor receives payment from the buyer. The outcome is a decrease in buyer risk and carrying costs.

14. Environmental Considerations:

Many organisations take into account sustainability principles into inventory management systems, which includes decreasing packaging waste, increasing the usage of eco-friendly materials and decreasing carbon emissions.

15. Technology Integration:

Technologies like Internet of Things (IoT), radio frequency identification (RFID) as well as inventory management soft wares have the ability to improve inventory management as far as accuracy, real-time monitoring and decision-making is concerned.

Demand Forecasting:

The various Forecasting Approaches include:

- Naïve forecasts
- Simple Moving Averages
- Weighted Moving Averages
- Exponential Smoothing
- Trend Adjusted Exponential Smoothing
- Trend and Seasonality Adjusted Exponential Smoothing

Forecast Method	
Naïve $F_{t+1} = D_t$	<ul style="list-style-type: none"> ✓ Very little history available for the demand points ✓ Very rapid changes in the demand
Simple Moving Averages $F_{t+1} = \frac{D_t + D_{t-1} + \dots + D_{t-n+1}}{n}$ n = Number of periods in the moving average	<ul style="list-style-type: none"> ✓ Demand is fairly stable ✓ Demand has no other pronounced patterns (trend and (or) seasonality) ✓ n is selected based on how stable the demand is. Large value of n makes the forecast less sensitive to patterns in the data.
Weighted Moving Average $F_{t+1} = w_1 D_t + w_2 D_{t-1} + \dots + w_n D_{t-n+1}$ such that, $w_1 + w_2 + \dots + w_n = 1$	<ul style="list-style-type: none"> ✓ This method can be used to give more weightage to recent values of data (in case demand is depicting instability in pattern)
Exponential Smoothing $F_{t+1} = L_t$ $L_t = \alpha D_t + (1 - \alpha)L_{t-1}$ L_t is the exponentially smoothed average estimate (level) of the series at time period t $0 \leq \alpha \leq 1$ is a smoothing constant for the average (level) of the series	<ul style="list-style-type: none"> ✓ L_0 = average demand ✓ Larger is the value of the smoothing constant (α), more emphasis is given to last period's demand (especially when demand pattern changes in level) ✓ Smoothing constant is selected based upon its impact on the forecast errors

Forecast Method	
Trend-adjusted Exponential Smoothing (Holt's Model) $F_{t+1} = L_t + T_t$ $L_t = \alpha D_t + (1 - \alpha)(L_{t-1} + T_{t-1})$ $T_t = \beta(L_t - L_{t-1}) + (1 - \beta)T_{t-1}$ L_t is the exponentially smoothed average estimate (level) of the series at time period t T_t is the exponentially smoothed trend estimate for period t $0 \leq \alpha \leq 1$ is a smoothing constant for the average (level) of the series $0 \leq \beta \leq 1$ is a smoothing constant for the trend (slope) of the series	<ul style="list-style-type: none"> ✓ L_0 and T_0 are obtained using regression analysis ✓ Trend represents a systematic increase or decrease in data over time ✓ Traditional averaging and exponential smoothing cannot capture the trend in the data ✓ Using trend-adjusted exponential smoothing, a forecast can be made which consists of smoothing out fluctuations in the level and the trend
Trend & Seasonality adjusted Exponential Smoothing (Winter's Model) Forecasted value at time $t = F_t * S_t$ where, F_t is the forecast value derived from the Trend-adjusted Exponential Smoothing S_t is the seasonality index	<ul style="list-style-type: none"> ✓ Exponential smoothing and Trend-adjusted Exponential Smoothing do not capture seasonality in the time series. ✓ Hence, this method is needed

Forecast Method	Note
Trend & Seasonality adjusted Exponential Smoothing (Winter's Model) $F_{t+1} = (L_t + T_t)S_{t+1}$ $L_{t+1} = \alpha\left(\frac{D_{t+1}}{S_{t+1}}\right) + (1 - \alpha)(L_t + T_t)$ $T_{t+1} = \beta(L_{t+1} - L_t) + (1 - \beta)T_t$ $S_{t+p+1} = \gamma\left(\frac{D_{t+1}}{L_{t+1}}\right) + (1 - \gamma)S_{t+1}$ L_t is the exponentially smoothed average estimate (level) of the series at time period t T_t is the exponentially smoothed trend estimate for period t S_t is the exponentially smoothed seasonal factor estimate for period t (for $t \geq (p + 1)$) $0 \leq \alpha \leq 1$ is a smoothing constant for the average (level) of the series $0 \leq \beta \leq 1$ is a smoothing constant for the trend (slope) of the series $0 \leq \gamma \leq 1$ is a smoothing constant for the seasonal factor of the series	✓ L_0 and T_0 are obtained using regression analysis ✓ S_1, S_2, \dots, S_p are obtained by deseasonalizing the demand. ✓ Both the steps are shown in subsequent slides.

Economic Order Quantity:

EOQ is that point or the equilibrium level where ordering costs and carrying costs lines intersect. It determines the quantity of units that is ideal that a firm should purchase or order which helps in minimizing the order costs and holding costs.

Formula for Calculating Economic Order Quantity (EOQ)

The formula for EOQ is:

$$Q = \sqrt{\frac{2DS}{H}}$$

where:

Q = EOQ units

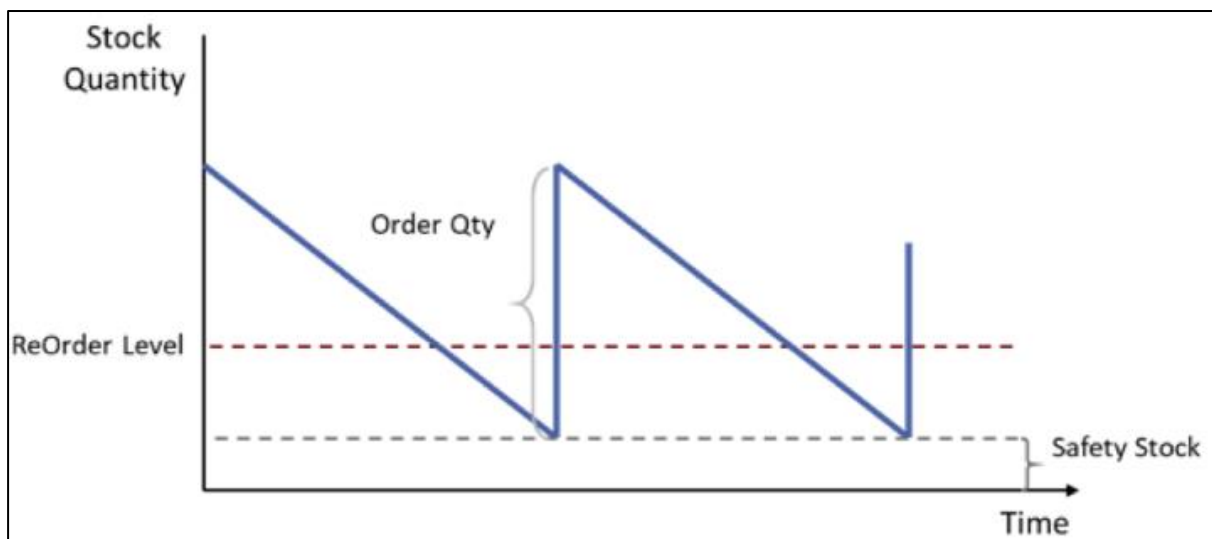
D = Demand in units (typically on an annual

S = Order cost (per purchase order)

H = Holding costs (per unit, per year)

Safety Stock Management:

The reasons to maintain safety stock includes:



CHAPTER 2

OBJECTIVES AND SCOPE OF THE STUDY

2.1. Statement of the Problem:

The Statement of the Problem for this Research Project is:

“What are the main hurdles or challenges that the business organisations face as far as implementing the IM practices are concerned and also the extent to which they are relevant?”

Effective Inventory Management practices and their implementation play a crucial and vital role to the growth of an organization- cutting costs, increase in sales and profit as well as maintaining good customer relationship. Still, there are a number of organizations who find it difficult to set and implement effective Inventory Management practices which leads to financial as well as operational problems.

The main aspects which needs to be investigated are-

Identifying and investigating the Inventory Management strategies which includes demand forecasting, replenishments as well as optimization of stock levels.

Identifying the major challenges faced by the organizations while implementing the Inventory Management practices. Lack of coordination across departments, bottlenecks in supply chain system as well as error in data entry are some of the challenges faced by the organizations.

Ineffective Inventory Management practices impact the company's operations as well as financial outcomes.

Through this project, I have tried to look into the current problems as well as the methods that could be implemented to improve the Inventory Management Systems. Automated modern technology, supply chain collaborations as well as the identification and implementation of the best practices could be the key to the solutions.

2.2. Objectives of the study:

1. To study the effectiveness of inventory tracking systems that are used by the organizations.
2. To analyze the kind of impact that demand forecasting techniques have on inventory management efficiency.
3. To study the key challenges and problems that are faced by organizations in implementing and adopting the inventory optimization strategies.
4. To study the role of technology in enhancing and updating the inventory management processes.

2.3. Scope of the Study:

The aim of the study is to analyze from the point of view of the production managers, supply chain managers, materials planner as well as inventory control specialists. The various aspects and challenges of Inventory Control. The study also takes into account the principles related to production, supply chain management and materials planning. It also studies the current methods implemented in the companies so that optimization can be achieved. The study takes into account both quantitative and qualitative techniques.

2.4. Limitations of the Study:

There does exist certain limitations of the research study.

1. The study was limited and constrained by time.
2. The use of secondary information whose applicability may differ.
3. The study only considers a random sample of 100 respondents and do not apply to a larger population.
4. Self-made or reported data by the respondents can present a false picture.
5. There can also be response bias as far as the results or answers given by the respondents are concerned.

CHAPTER 3

3.1 REVIEW OF LITERATURE

1. Giorgi Doborjginidze, Lily Petriashvili, and Mariam Inaishvili, Technical University, Georgia (2021), “Optimization of Inventory Management in the Supply Chain.”

Supply chain management (SCM) models incorporate effective technologies to reduce costs, improve the quality of products received, deliver goods and manage after-sales service allowing to minimize operating costs, increase the production throughput and the quality of products and services, which, ultimately, provides a competitive advantage in the market. Increasing globalization process requires permanent transformation in the supply chain management to meet present-day challenges and improve competitiveness of the local economy. Following from the above- stated, the complexity supply chain increases [1].

Therefore, an objective need for logistics audit and diagnostics is emerged focusing on innovative integrated technologies and mathematical models. The determining factor of supply efficiency from the perspective of procurement and logistics is the uninterrupted supply of raw materials and semi-finished goods that depends on the selection of a reliable supplier.

2. Hector D. Perez, Christian D. Hubbs, Can Li, and Ignacio E. Grossmann (Department of Chemical Engineering, Carnegie Mellon University, Pittsburgh), 2021 “Algorithmic Approaches to Inventory Management Optimization”

An inventory management problem is addressed for a make-to-order supply chain that has inventory holding and/or manufacturing locations at each node. The lead times between nodes and production capacity limits are heterogeneous across the network. This study focuses on a single product, a multi-period centralized system in which a retailer is subject to an uncertain stationary consumer demand at each time period. Two sales scenarios are considered for any unfulfilled demand: backlogging or lost sales. The daily inventory replenishment requests from immediate suppliers throughout the network are modeled and optimized using three different approaches: (1) deterministic linear programming, (2) multi-stage stochastic linear

programming, and (3) reinforcement learning. The performance of the three methods is compared and contrasted in terms of profit (reward), service level, and inventory profiles throughout the supply chain. The proposed optimization strategies are tested in a stochastic simulation environment that was built upon the open-source OR-Gym Python package. The results indicate that, of the three approaches, stochastic modeling yields the largest increase in profit, whereas reinforcement learning creates more balanced inventory policies that would potentially respond well to network disruptions. Furthermore, deterministic models perform well in determining dynamic reorder policies that are comparable to reinforcement learning in terms of their profitability.

2. Smith and Jones, 2018,"Optimizing Inventory Management Practices: A Comparative Study."

Through in-depth research, this paper would give a deep insight into inventory management methods for many industries. The authors of this article present their research on similarity and comparison of the solutions proposed by the leading in industry experts to increase the level of efficiency of their inventory management systems. Through interfacing qualitative interviews and statistical data analysis, this study establishes key determinants towards the achievement of the desired performance objectives of inventory management. The discoveries stress out the eminent need for the usage of up-to-date technology and data-driven management as the key element in performance optimization.

4. Katarína Teplická, 2020 "Using Of Optimizing Methods in Inventory Management of the Company."

Management of inventory presents an integral part of logistics and effective inventory management demands inventory optimizing since the stocks of the company bind financial resources and present high costs on stocking and maintenance of inventory. The aim of this contribution is to point out the possibilities of optimization the stocks of the mining company in the process of extracting. For optimization of stocks - we can use EOQ inventory optimization model is used, which sets the optimal amount of raw material extracted in relation to economic indicators such as storage costs, the cost of securing the extracted material in the quarry, insurance costs and other types of costs. By EOQ optimization model, we found that optimum extraction should be 38 tons per hour of, which would mean low costs for the

company in relation to securing the raw material. This model allows planning interventions in the mining process in terms of cost optimization, which is an important economic indicator for the company. The advantage of this EOQ model is the obtaining of important information about the state of the extracted raw material in the quarry as well as on the volume of storage costs of the extracted raw material. Management of stocks raw material and minimization of costs represent economic benefits for the mining company.

5. Patel and Shah (2016) “The Role of Information Technology in Inventory Management: A Review”.

In their review study, Patel and Shah analyze how IT affects inventory management. The authors highlight the complicated ways IT influences inventory management, supply chain coordination, demand forecasting, and other areas using a variety of academic studies and company observations. This article explains how RFID, ERP, and cloud computing have transformed inventory management via real-time monitoring, process automation, and predictive analytics. Data security, interoperability, organizational change management, and IT inventory management pros and cons are covered in the research. The research concludes that IT is necessary to ensure inventory management process efficiency and competitiveness.

6. William Villegas, Alexandra Maldonado Navarro, Santiago Sanchez, (2024), “Optimization of inventory management through computer vision and machine learning technologies.”

This study presents implementing and evaluating a computer vision platform to optimize warehouse inventory management. Integrating machine learning and computer vision technologies, this solution addresses critical challenges in inventory accuracy and operational efficiency, overcoming the limitations of traditional methods and pre-existing automated systems. The platform uses convolutional neural networks and open-source libraries such as TensorFlow and PyTorch to recognize and accurately classify products from images captured in real time. Practical implementation in a natural warehouse environment allowed the proposed platform to be compared with traditional systems, highlighting significant improvements, such as a 45% reduction in the time required for inventory counting and a 9% increase in inventory accuracy. Despite facing challenges such as staff resistance to change and technical limitations on image quality, these difficulties were overcome through effective

change management strategies and algorithm improvements. The findings of this study identify the potential for computer vision technology to transform warehouse operations, offering a practical and adaptable solution for inventory management.

7. Kalpesh Rasiklal Rakholia, Chandraprabh, R Ramesh, (2025), “Optimizing Inventory Management through Demand Forecasting: A Data-Driven Approach for Enhanced Supply Chain Efficiency.”

The foundations that contributes to the optimization of the supply chain is efficient inventory management it allows companies to minimize costs and prevent stockouts, at the same time maintaining a high level of service. Nevertheless, traditional inventory optimization techniques frequently overlook the complexity and dynamism of modern supply chains. In this paper, we provide a data driven approach to inventory optimization which combines demand forecasting using Machine learning & Advanced Inventory Management models. Employing historical sales data, seasonal patterns and external factors we create a random forest model for forecasting demand more accurately compared to traditional methods. Leverage this forecast within the Economic Order Quantity (EOQ) model and superior safety stock calculations to tune inventory levels for lowest cost total inventory management without upper bounds on supply chain resilience. In addition, the paper conducts scenario analysis and sensitivity test to show how robust the proposed model is when demand conditions vary, for example due to seasonal peaks and sudden surges in demand beyond expectations. This paper provides insight into how to use machine learning techniques along with traditional inventory models which will be able to drastically reduce excess inventory and stockout thus giving rise to overall efficiency in the supply chain. Offering a more flexible and scalable alternative, this method allows each organization to build an inventory management strategy in accordance with the real-world challenges they are facing.

8. Liu and Wang (2017) “Inventory Management Practices in Small and Medium-Sized Enterprises: A Review Using even analysis, the study reviewed by Liu and Wang looks at SMEs' methods. This article characterizes these challenges, proposes an appropriate theoretical framework, supported by empirical studies, to evaluate the problems SMEs face in the process of inventory control. Alternatives confronting the stock keeping businesses due to inflation of resources, absence of economies of scale and shifting of demands. The article also sheds light

on outsourcing of inventory, JIT, and VMI that provide small and middle businesses with the opportunity to improve enterprise management. With this analysis, it reveals how the environmental factors like financial services, infrastructure and talent development bear on the SMEs' inventory management. The other side of this industry, we can find its stock issues, problems and opportunities.

9. Mihir A. Thacker, Viren Y. Patel, Prof. Hasmukh Panchal, (2024), “A Study on Optimization of Inventory Management.”

This study investigates key aspects of optimization of inventory management in the logistics and supply chain industry, aiming to enhance customer satisfaction, analyze the contribution of inventory management optimization to risk mitigation in the supply chain and check the impact of improved inventory management optimization on sustainability in the logistics and Supply chain industry. Through comprehensive analysis and research, various strategies and practices are examined like cross-tabulation to optimization of inventory management. The study explores factors such as inventory, risks, customer satisfaction, technology benefits, and much more. Additionally, it investigates the impact of automation, demand forecasting, etc. By identifying best practices and various solutions, this research gives appreciated perception concerning policymakers & professionals seeking to better inventory management, customer satisfaction, risk mitigation, and checking the impact of improved inventory governance in today's market environment.

10. Kumar and Gupta, (2019), “Impact of Just-In-Time Inventory Management on Supply Chain.”

Performance: Our research will serve as a fundamental start to identify the potential roll of individuals in the political campaign and to build theories which will explain the concepts of political behavior. Kumar and Gupta perform a thorough literature review to assess the applicability of the Just-In-Time (JIT) inventory management system to the plant's supply chain. The article focuses on whether the implementation of a Just-in-Time (JIT) system can successfully minimize inventory holding expenditures and increase overall process effectiveness. This topic is explored by the authors in context of a certain production setting. Doing interviews with top stakeholders and records of past seasons would be the methodology of research to be employed. Inventory turnover and order fulfillment following time is two

performance indicators in a supply chain that are positively caused by Just in Time (JIT) implementation, as mentioned in the study. The article finally states the guidelines that can be followed by organizations to make their supply chain operations appear more like Just-in-Time (JIT) system of operations.

11. Gaurav Nagpal, Udayan Chanda, Himanshu Seth, Namita Ruparel, (2022),”Inventory Replenishment Policies for Two Successive Generations of Technology Products under Permissible Delay in Payments.”

In this age of digitalization, when every industry is undergoing technological disruption, there is a big role of digital gadgets and technology products. A key feature of these digital gadgets is the short length of the product life cycle, since the newer and more advanced generations of technologies are developed regularly to replace the earlier conventional technologies. The traditional EOQ models that assume a constant demand cannot be used here. This research paper formulates an inventory optimization model for the multi-generational products under the trade credits and the credit-linked and innovation diffusion dependent demand. The study also performs a numerical illustration of the proposed model, and establishes important dynamics among the key variables. It also performs the sensitivity analysis with the cost of credit and the trade credit period. The paper concludes with the managerial implications for the inventory practitioners and the possible areas of extension for this research in the future.

12.Lee et al. (2020) “Blockchain Technology in Inventory Management: A Systematic Literature Review”.

The scholars Lee et al. go through the literature to inquire about blockchain application in instant messaging as one of the usage areas. As per latest studies suitable blockchain-based solutions are a surefire way to evade or mitigate completely had authenticity, transparency, and inventory management issues. In their study, authors thoroughly go through available articles to establish the most relevant trends and major themes in the use of block chain technology in inventory management systems. Block chain technology is demonstrated in the report to significantly minimize the chances of counterfeit products, create order in the supply chain, and secure all related data. This form of exploit uses its combination with other attacks such as phishing to collect valuable information before launching the malware attack, the malicious

file is usually downloaded on to the target system by clicking on a link, usually on spam email, thus infecting the target system.

13. Wong & Chan, "Inventory Management in the Healthcare Sector: A Review," 2019.

Wong and Chan examine in their article the inventory management practices of healthcare facilities including hospitals and clinics. Medical supply, drug, and equipment inventories present unique challenges for healthcare companies; this paper explores these problems through a comprehensive literature review and case studies. Examined in the research are factors like demand volatility, expiration dates, and regulatory compliance requirements that affect inventory management decisions in healthcare institutions. Using various inventory management systems and technologies, healthcare practitioners have also optimized inventory levels, decreased stockouts, and enhanced patient care results. Through an analysis of earlier studies on the topic and recommendations for how the sector may enhance its present practices, the study clarifies the difficulties in healthcare inventory management.

14. Ashu Yadav, Ashish Kumar, Ayush Kumar Pal, Ashwin Shindre, Mukesh S Dadge, (2023), "Optimization of Inventory Management Using Modern Techniques."

Efficient inventory management plays a crucial role in ensuring smooth operations and profitability for businesses. In this paper, we present a comprehensive study that focuses on optimizing inventory management through the application of modern machine learning (ML) techniques. We compare various ML models, including Multilayer Perceptron, Gradient Boosting Tree, Boost, Long Short-Term Memory (LSTM), LSTM+CNN1D, Convolutional Neural Network (CNN1D), Support Vector Machine (SVM), K-Nearest Neighbors (KNN), and others. The aim is to select the most suitable model by evaluating their performance with optimal hyper parameters and features for predicting sales. To conduct our study, we utilize a sales time series dataset sourced from Kaggle, which encompasses sales details from January 1st, 2016, to April 31st, 2018. The dataset provides a rich and realistic environment for training and evaluating our ML models. To identify the best-performing model, we systematically tune hyper parameters and explore various feature engineering techniques. We investigate the

impact of lag variables, moving averages, seasonal decomposition, and other relevant features on the predictive performance. Through a comprehensive analysis, we demonstrate the effectiveness of each model in capturing the complex patterns and dynamics inherent in the sales time series. Additionally, we delve into the analysis of several supply chain strategies and techniques that complement inventory management. We explore the Last Mile technique, which focuses on optimizing the final stage of product delivery to customers. Furthermore, we investigate reverse logistics and sustainability practices, traditional inventory optimization approaches, demand sensing and forecasting methodologies, and supply chain channels. By examining these aspects, we aim to provide a comprehensive understanding of the broader context in which inventory management operates. Our experimental results reveal that [insert the best-performing model], with its optimal hyper parameters and feature selection, outperforms the other models in terms of accuracy and robustness for sales prediction. Furthermore, the analysis of supply chain strategies provides valuable insights into various aspects of inventory management, enabling organizations to make informed decisions and improve their overall supply chain efficiency.

16. **Gupta and Sharma (2019) “Inventory Management in E-commerce: Challenges and Opportunities”.** Gupta and Sharma investigate the quirks and benefits of inventory management for online stores in their paper. Critical factors influencing inventory control techniques in online retail environments are found by a thorough analysis of industry statistics and empirical study. The study explores the several challenges that last-mile delivery constraints, seasonality, demand variation, and the growth of SKUs provide to e-commerce inventory management. The paper then dives into recent advancements in the industry, such real-time inventory tracking, fulfillment optimization tools, and dynamic pricing algorithms that can assist e-commerce companies improve their inventory management procedures and offer better service to their customers. The evaluation clarifies these challenges, which helps close knowledge gaps about the strategies and best practices for addressing the challenges of inventory management in e-commerce settings.

CHAPTER 4

RESEARCH METHODOLOGY

4.1 Introduction

Primary data has been collected through survey method using structured questionnaire as the tool. Secondary data have been gathered from various journals, magazines and web sites. Data has been collected from 100 random respondents who are currently associated with various organizations and having mixed backgrounds.

4.2 Research Design

The research design for “**STUDY ON INVENTORY MANAGEMENT PRACTICES AND OPTIMIZATION**” adopts a meticulous and multi-faceted approach. This study combines quantitative and qualitative methodologies to provide a comprehensive understanding.

4.3 Sampling Design

Sampling is a tool of statistical analysis where researchers choose a predetermined number of observations from a larger population. It can be random or systematic. It is expected that the sample matches the population as closely as possible.

4.4 Data collection

The data collection process for the study involves a strategic and systematic approach to gathering both quantitative and qualitative information. The following outlines key components of the data collection process:

Quantitative Data Collection:

Surveys and Questionnaires: Structured surveys and questionnaires that focus on assessing the implementation and effectiveness of the study.

Qualitative Data Collection:

Interviews: Conducting in-depth interviews including personnel from various levels in the organization. These interviews will explore qualitative insights into the impact and effectiveness of the study.

Group Discussions: This qualitative method focuses on group discussions to facilitate interactive conversations among participants.

Document Analysis: It involves proper reviewing of relevant documents, reports and records related to the study.

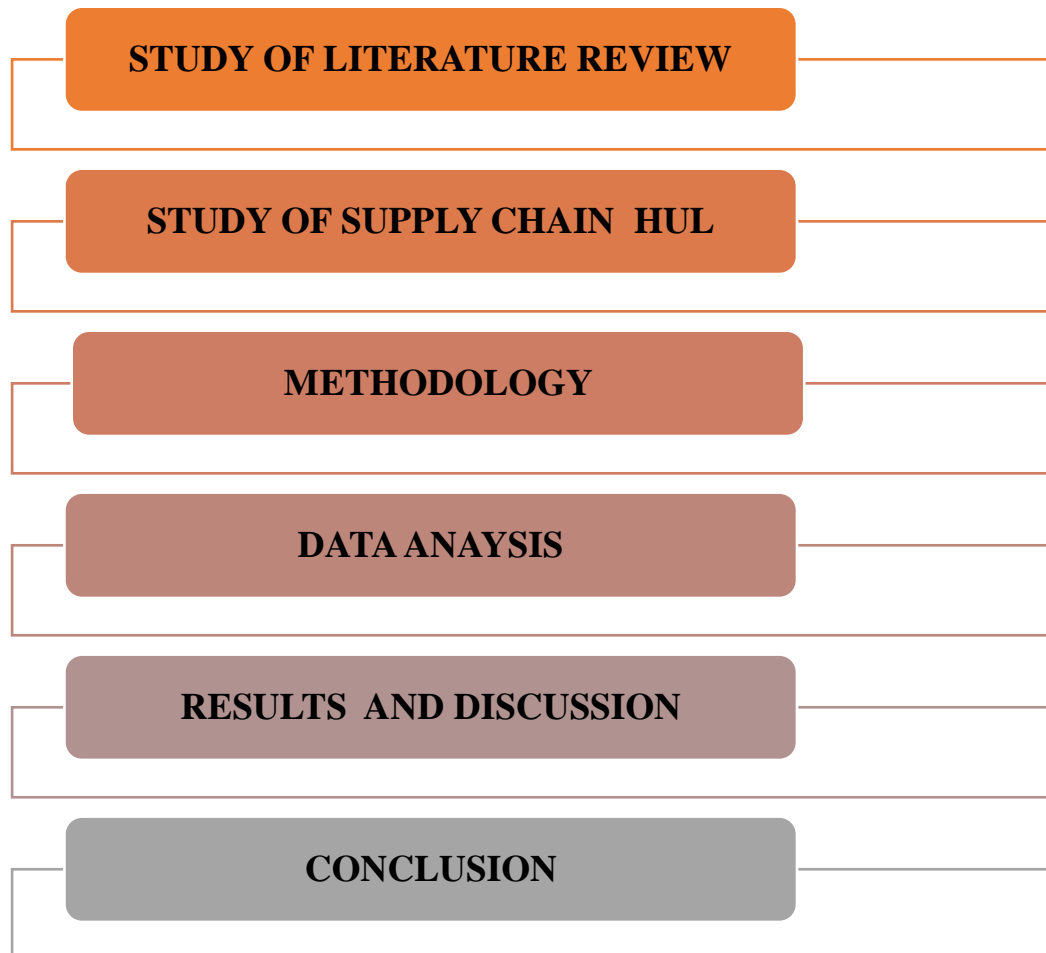


Figure No.7 Methodology Flowchart

Types of Data Collection-

Primary Data

Information obtained from original sources is referred to as primary data and is done so with a particular goal in mind. Some methods for obtaining first-hand information include:

- Surveys
- Observation

- Field Experiments

Secondary Data

- We consulted secondary materials for this investigation, including scholarly articles, industry reports, and previously published books. These secondary sources provided illumination on the theoretical foundations, contemporary trends, and suggested inventory management methods.

CHAPTER 5

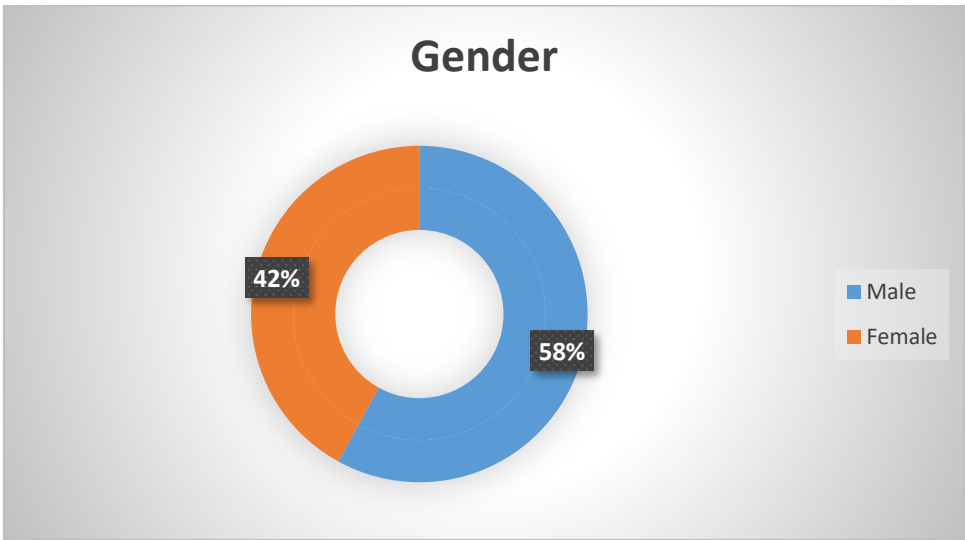
DATA ANALYSIS AND INTERPRETATION

1. Gender

Table no. 1

Gender	No. of Respondents	Percentage
Male	58	58%
Female	42	42%
Total	100	100%

Chart no. 1



Interpretation:

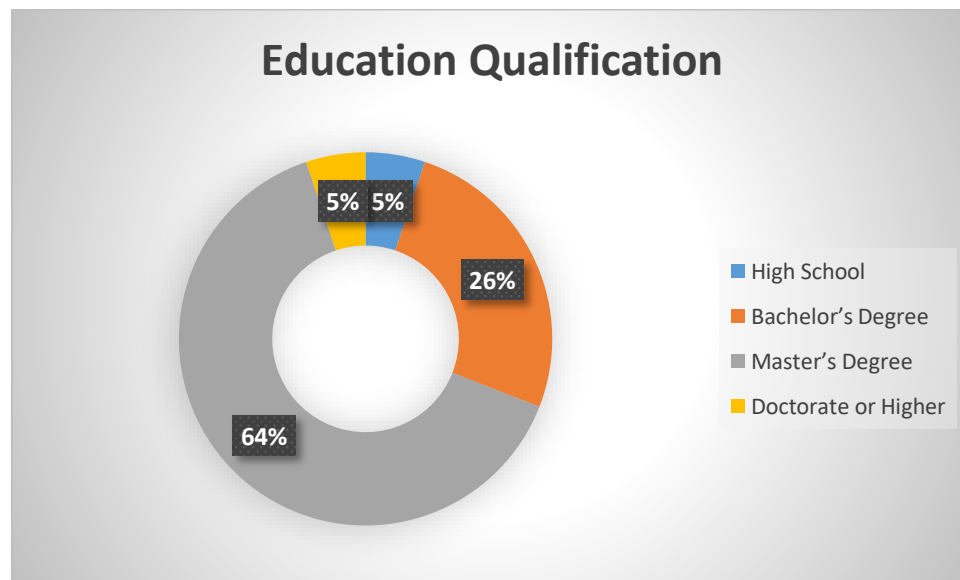
Table 1 lists the study's responders' gender distribution. Of the sample, 42% were women and 58% were males. Gender-specific perspectives should be included into the analysis of inventory management strategies to offer a comprehensive and inclusive approach to comprehending organizational dynamics. The gender distribution evidences this.

2. What is your educational qualification?

Table no. 2

Educational qualification	No. of Respondents	Percentage
High School	5	5%
Bachelor's Degree	25	25%
Master's Degree	62	62%
Doctorate or Higher	5	5%
Total	100	100%

Chart no. 2



Interpretation:

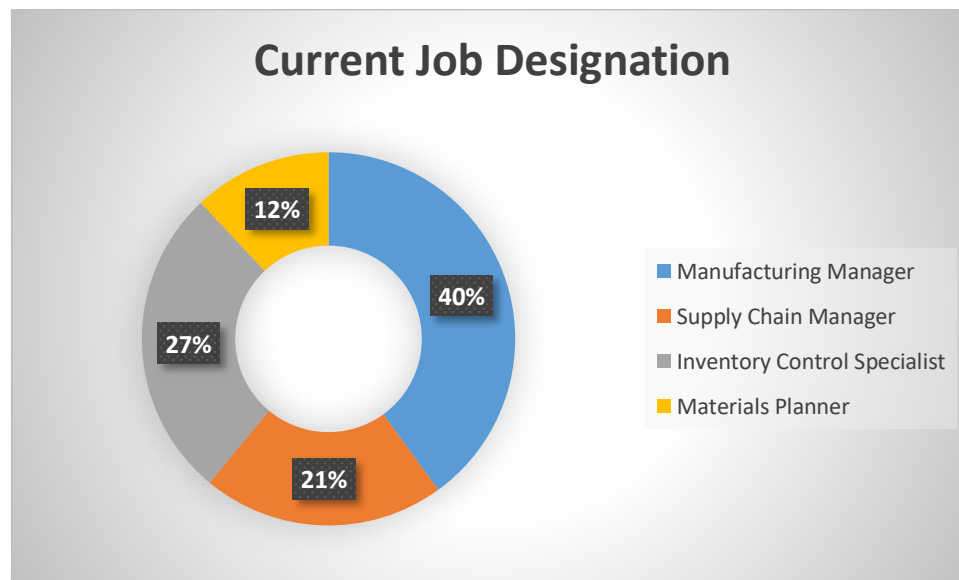
The educational backgrounds of the study's participants are shown in Table 2. Nearly 62% of those who took the survey had a master's degree, while 25% had a Bachelor's. A lower proportion (5%) had completed high school, and 5% had a doctorate or equivalent degree. There seems to be a large concentration of master's degree holders in this research, which bodes well for the investigation of inventory management techniques as it indicates that the participants have extensive knowledge and experience.

3. Current Job Designation:

Table no. 3

Position/Role	No. of Respondents	Percentage
Manufacturing Manager	40	40%
Supply Chain Manager	21	21%
Inventory Control Specialist	27	27%
Materials Planner	12	12%
Total	100	100%

Chart no. 3



Interpretation:

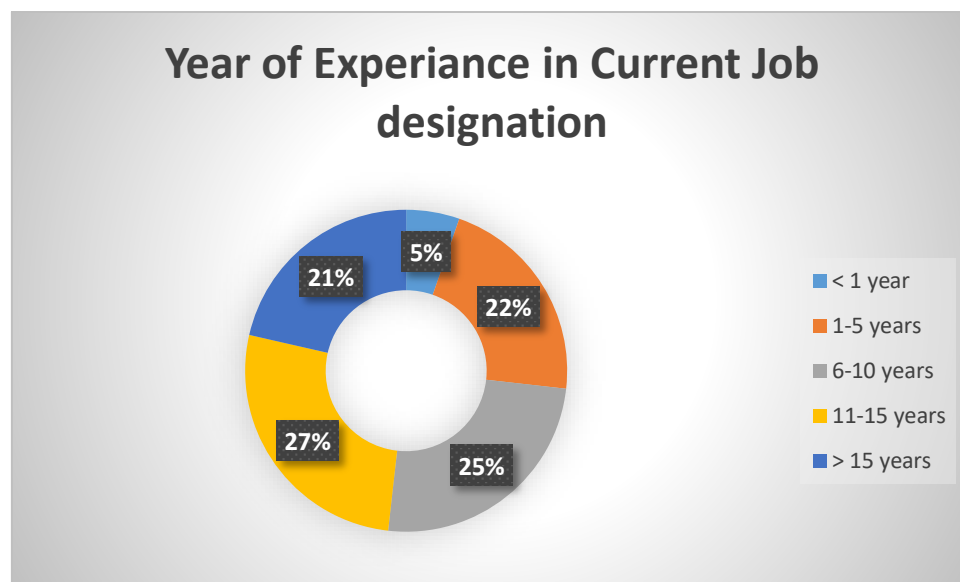
Table 3 shows the breakdown of the respondents' present positions within their companies. Manufacturing Manager is the most common occupation, represented by 40% of the people that filled out the survey. There are 21% supply chain managers, 27% inventory control specialists, and 12% materials planners. The study's emphasis on viewpoints from various functional areas inside businesses is reflected in this distribution, which suggests a varied representation of major responsibilities involved in inventory management.

4. Years of Experience in Current job designation:

Table no. 4

Experience	No. of Respondents	Percentage
< 1 year	6	6%
1-5 years	24	24%
6-10 years	28	28%
11-15 years	30	30%
> 15 years	24	24%
Total	100	100%

Chart no. 4



Interpretation:

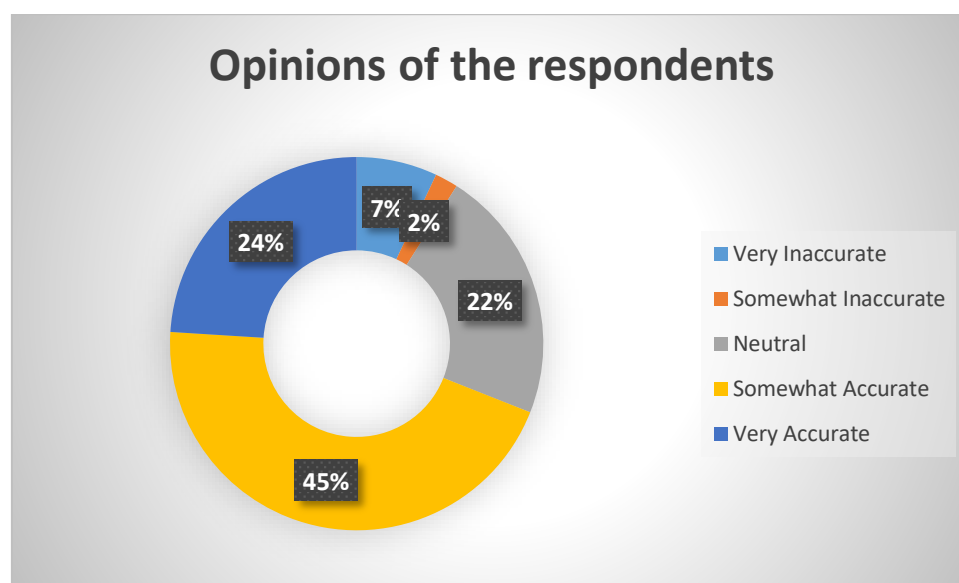
Table 4 shows the breakdown of responses according to the number of years they have been in their current position. There is a very even distribution of experience levels in the data: 6% have less than a year of experience, 24% have 1–5 years, 28% have 6–10 years, 28% have 11–15 years, and 30% have more than 15 years. This distribution shows that respondents have different degrees of expertise, which gives a good picture of inventory management procedures at different points in people's careers.

5. What is the rate at which Inventory Accuracy is maintained in your organization?

Table no. 5

Opinion	No. of Respondents	Percentage
Very Inaccurate	7	7%
Somewhat Inaccurate	2	2%
Neutral	22	22%
Somewhat Accurate	45	45%
Very Accurate	24	24%
Total	100	100%

Chart no. 5



Interpretation:

The accuracy of the present inventory monitoring system at each firm is rated by the respondents (Table 5). The method was deemed “Somewhat Accurate” by 45% of respondents, with 24% giving it a “Very Accurate” rating. Notably, 22% did not have an opinion either way. “Very Inaccurate” 7% and “Somewhat Inaccurate” 2% were the ratings given by a lesser

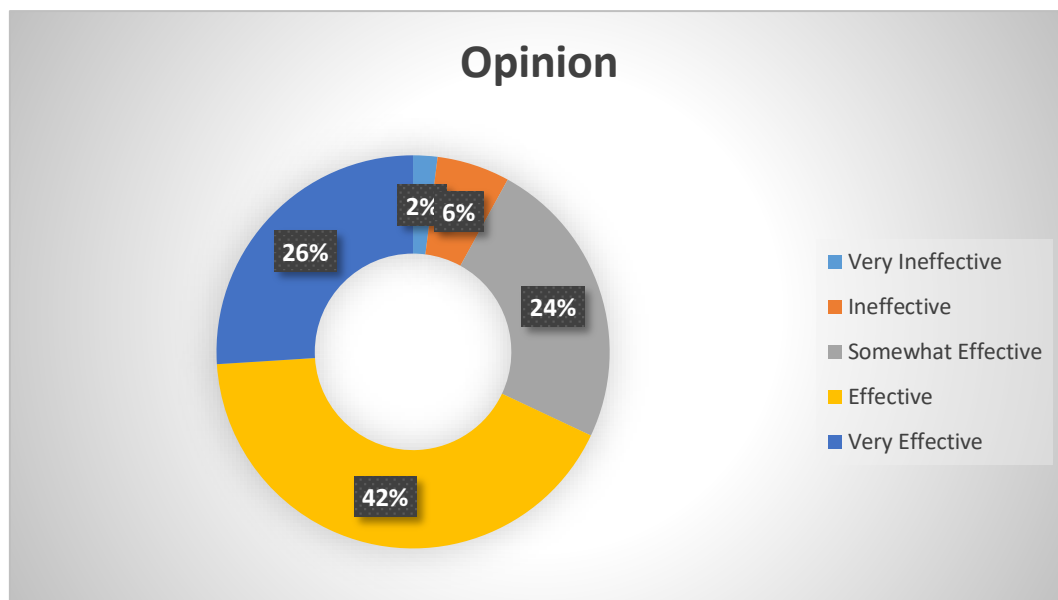
number of users. These results show that the tested firms had a varied view on the accuracy of their inventory tracking systems, which might lead to optimization and improvement efforts.

6. What is the extent of real time monitoring facilities available in your inventory tracking system?

Table no. 6

Opinion	No. of Respondents	Percentage
Very Ineffective	2	2%
Ineffective	6	6%
Somewhat Effective	24	24%
Effective	42	42%
Very Effective	26	26%
Total	100	100%

Chart no. 6



Interpretation:

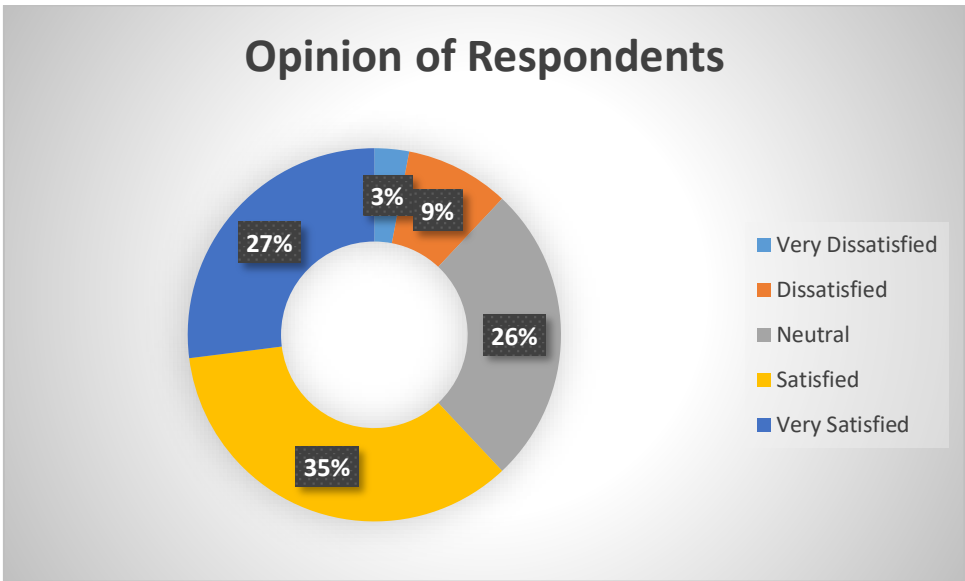
Respondents' views on how well their company's inventory management system allows for real-time monitoring of stock levels are shown in Table 6. People seem to have a positive impression of the system's capacity for real-time stock monitoring (42% of respondents rated it as “Effective”), with 26% giving it a “Very Effective” rating and 24% giving it a “Somewhat Effective” rating. However, there may be room for improvement based on the minority opinions.

7. Are you satisfied with the inventory tracking system interface in your organization?

Table no. 7

Opinion	No. of Respondents	Percentage
Very Dissatisfied	3	3%
Dissatisfied	9	9%
Neutral	26	26%
Satisfied	35	35%
Very Satisfied	27	27%
Total	100	100%

Chart no. 7



Interpretation:

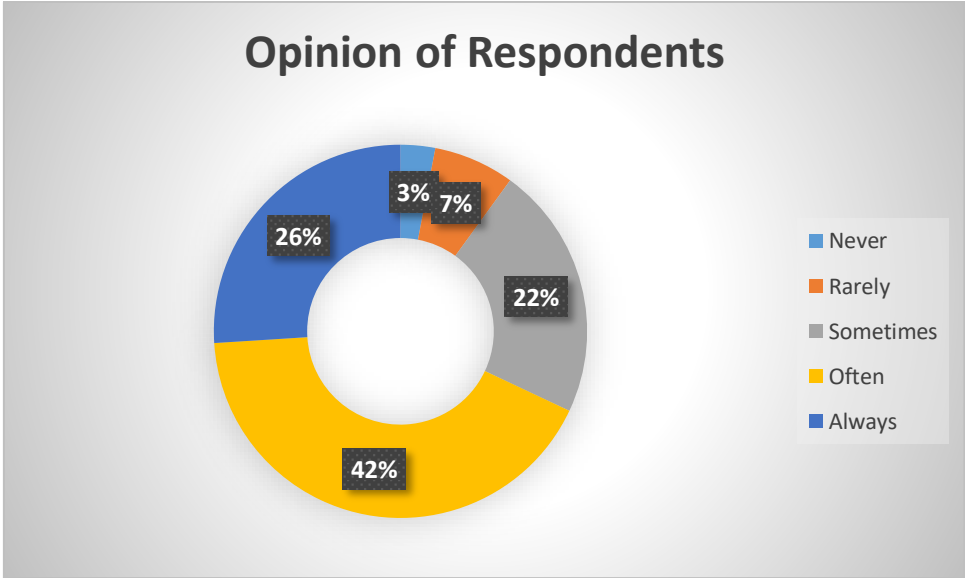
Table 7 displays the percentage of respondents who are satisfied with how easy it is to use the inventory monitoring system interface at their business. A sizeable percentage of responders (35%) expressed satisfaction, with a further 27% expressing extreme satisfaction. A quarter of users were unsure or unsatisfied with the system's user interface, while a smaller minority were either “Dissatisfied” or “Very Dissatisfied.” Despite some suggestions for improvement, these results show that the system's user-friendliness is generally well-received.

8. Is the inventory tracking system always generating accurate reports on inventory turnover rates?

Table no. 8

Opinion	No. of Respondents	Percentage
Never	3	3%
Rarely	7	7%
Sometimes	22	22%
Often	42	42%
Always	26	26%
Total	100	100%

Chart no. 8



Interpretation:

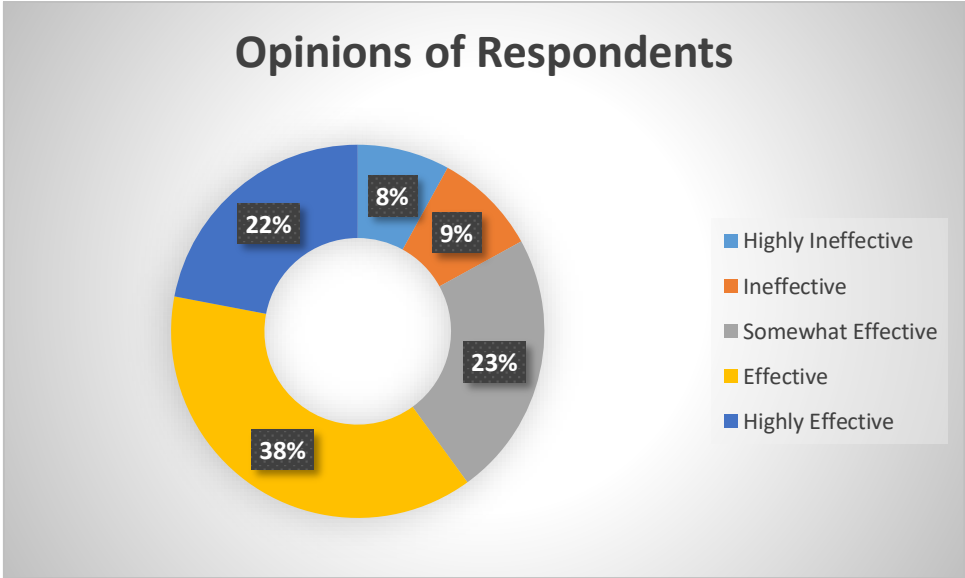
Table 8 shows how frequently people think their company's inventory monitoring system gets the reporting of inventory turnover rates right. 42% said the system “Often” produces accurate information, and 26% said it “Always” does. At the same time, 22% said it happened “Sometimes,” while 7% said it happened “Rarely” and 3% said it never happened. Overall, these findings point to a favorable impression of the system's ability to provide data on inventory turnover rates, albeit there may be room for improvement in terms of consistency.

9. How effective and helpful are demand forecasting techniques to prevent stockouts?

Table no. 9

Opinion	No. of Respondents	Percentage
Highly Ineffective	8	8%
Ineffective	9	9%
Somewhat Effective	23	23%
Effective	38	38%
Highly Effective	22	22%
Total	100	100%

Chart no. 9



Interpretation:

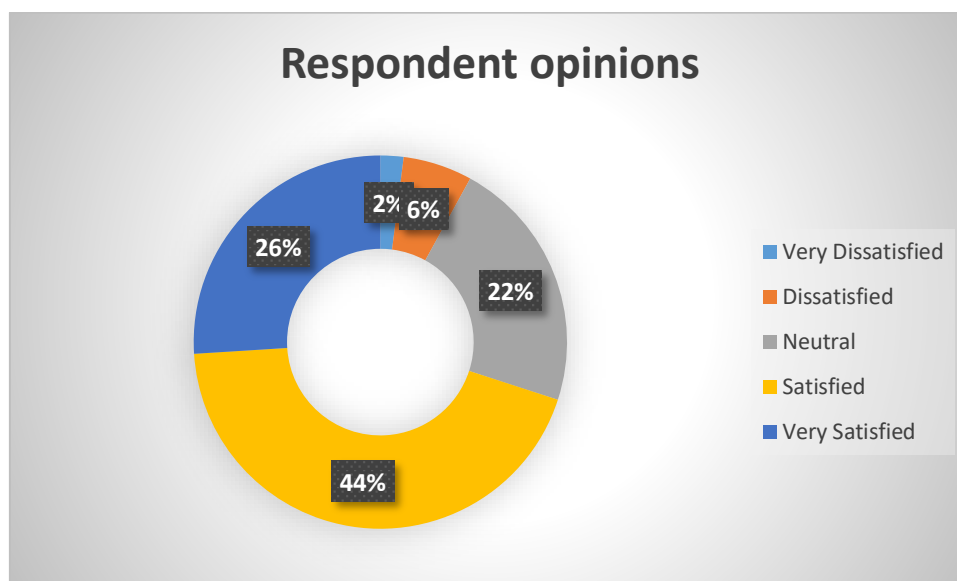
To see how people feel about how well demand forecasting methods work to avoid stockouts, have a look at Table 9. The results demonstrate that 38% of people think these methods are “Effective,” while another 22% think they are “Highly Effective.” In the meanwhile, 23% think they're “Somewhat Effective,” while 9% think they're “Ineffective” and 9% think they're “Highly Ineffective.” While some may see areas for improvement, the results point to a generally optimistic view of demand forecasting's contribution in reducing stockouts.

10. How would you rate your level of satisfaction as far as the alignment between forecasted demand and actual sales is concerned?

Table no. 10

Opinion	No. of Respondents	Percentage
Very Dissatisfied	2	2%
Dissatisfied	6	6%
Neutral	22	22%
Satisfied	44	44%
Very Satisfied	26	26%
Total	100	100%

Chart no. 10

**Interpretation:**

In Table 10, we can see how happy the respondents were with how well real sales were matching up with the predicted demand. While 44% of people said they were “Satisfied,” 26% said they were “Very Satisfied.” 20% were “Neutral” on the alignment, but a smaller minority were unhappy, with 6% expressing dissatisfaction and 2% expressing very dissatisfied. Although there is need for improvement based on certain comments, these data indicate generally good emotions regarding the alignment between predicted demand and actual sales.

11. How much difficulties or problems do you face in order to accurately forecast the demand for the inventory items?

Table no. 11

Opinion	No. of Respondents	Percentage
Never	5	4%
Rarely	7	8%
Occasionally	28	26%
Regular	36	38%

Very Regular	24	24%
Total	100	100%

Chart no. 11

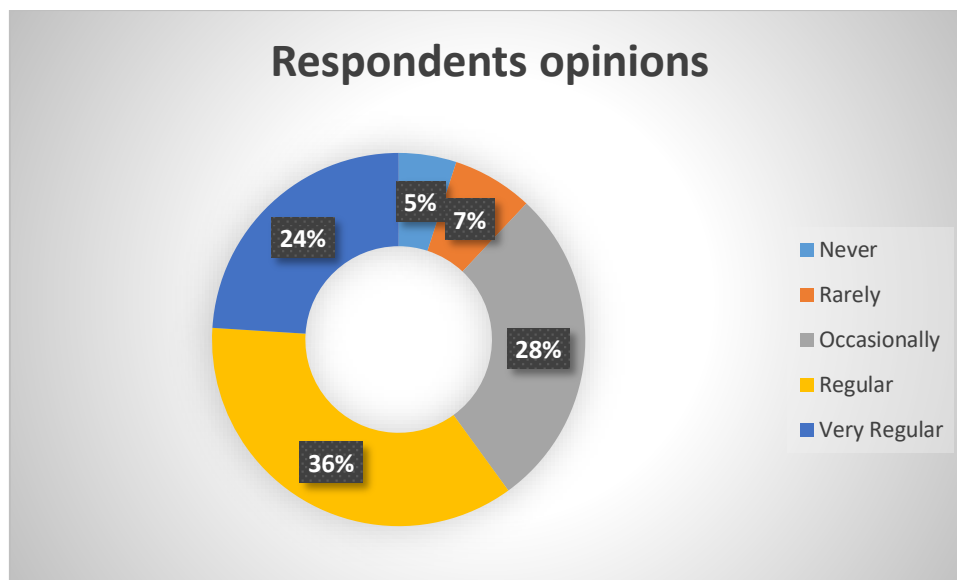
**Interpretation:**

Table 11 shows how respondents have faced challenges when trying to predict the demand for inventory products. Results show that 36% of people have problems with demand forecasting on a regular basis, while another 24% have similar problems extremely regularly. There is a smaller minority that encounters issues seldom (5%), never (7%), and sometimes (28%). The results show that demand forecasting is a prevalent problem for responders, which might lead to better methods of forecasting.

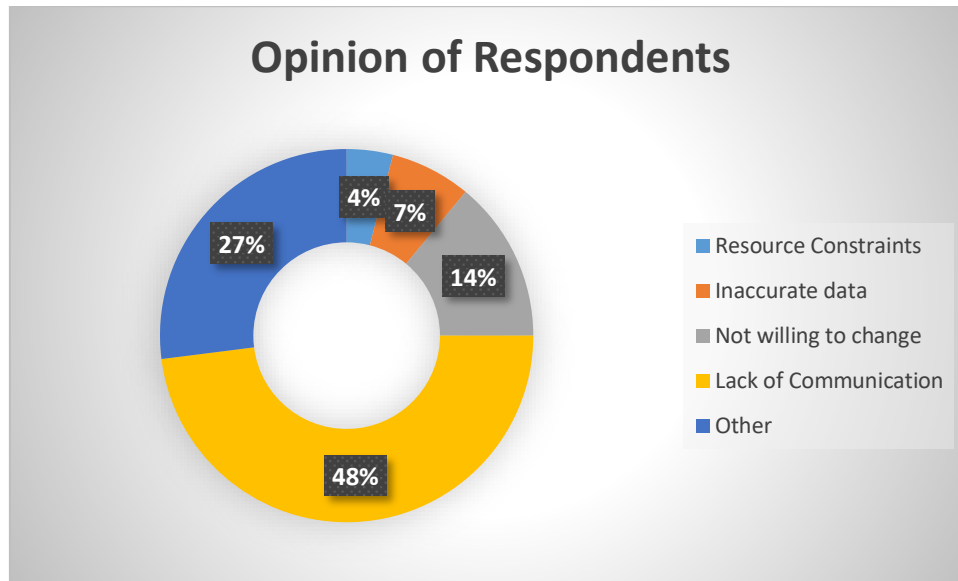
12. What are the obstacles or challenges that you face while implementing the various inventory optimizing strategies?

Table no. 12

Opinion	No. of Respondents	Percentage
Resource Constraints	4	4%
Inaccurate data	7	7%

Not willing to change	14	14%
Lack of Communication	48	48%
Other	27	27%
Total	100	100%

Chart no. 12

**Interpretation:**

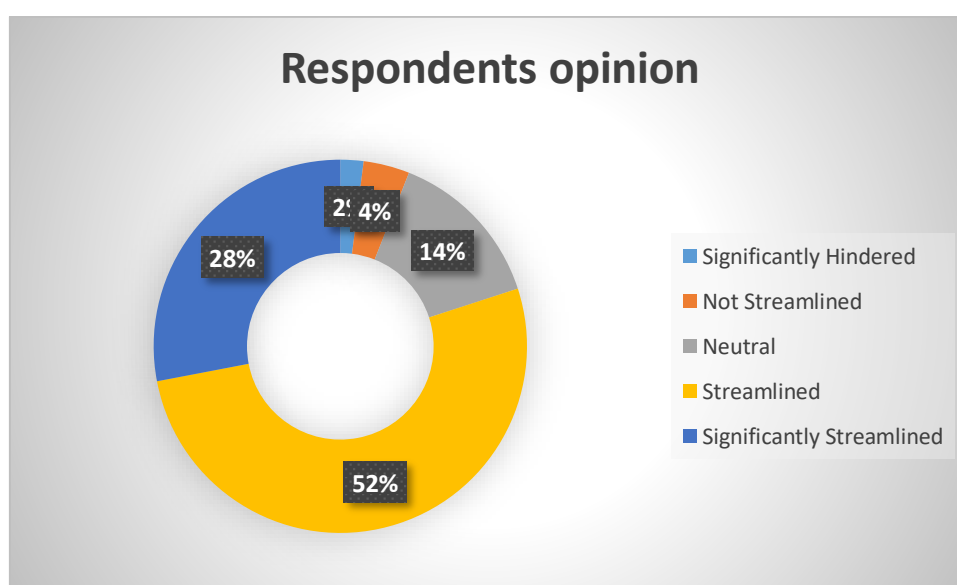
Concerning problems with information exchange and teamwork, 48% of respondents named “Lack of Communication” as a key obstacle. Furthermore, 14% brought up “Resistance to Change,” indicating that there may be internal obstacles to adoption. In addition, there are other challenges such as “Data Inaccuracy” (7% of the total), “Resource Constraints” (4% of the total), and various causes (27%) that fall under the “Other” category. These results highlight the significance of bridging communication gaps and encouraging collaboration across departments to improve inventory optimization initiatives.

13. How significantly do you think technology help in streamlining the inventory restock or replenishment processes?

Table no. 13

Opinion	No. of Respondents	Percentage
Significantly Hindered	2	2%
Not Streamlined	4	4%
Neutral	14	14%
Streamlined	52	52%
Significantly Streamlined	28	28%
Total	100	100%

Chart no. 13

**Interpretation:**

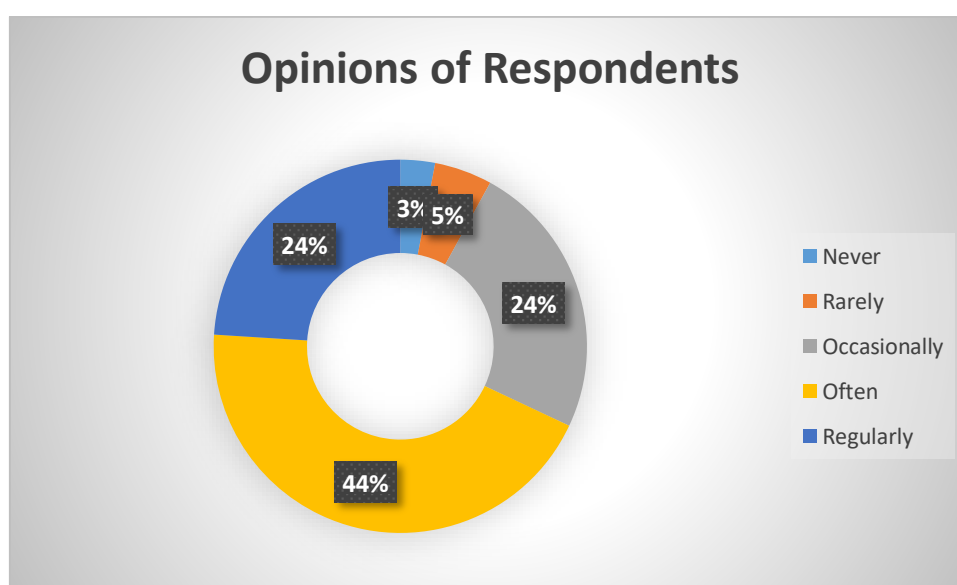
Respondents' views on how much technological solutions simplify inventory replenishment operations are shown in Table 13. In terms of their effect on stock replenishment, most respondents see these solutions as “Streamlined” (52%) or “Significantly Streamlined” (28%). As for the degree of simplification, 14% were “Neutral” about it. These results highlight the beneficial impact of technology on enhancing the efficacy and efficiency of inventory management.

14. How frequently does your organization invest in updating or adopting new technology for inventory management practices?

Table no. 14

Opinion	No. of Respondents	Percentage
Never	3	3%
Rarely	5	5%
Occasionally	24	24%
Often	44	44%
Regularly	24	24%
Total	100	100%

Chart no. 14

**Interpretation:**

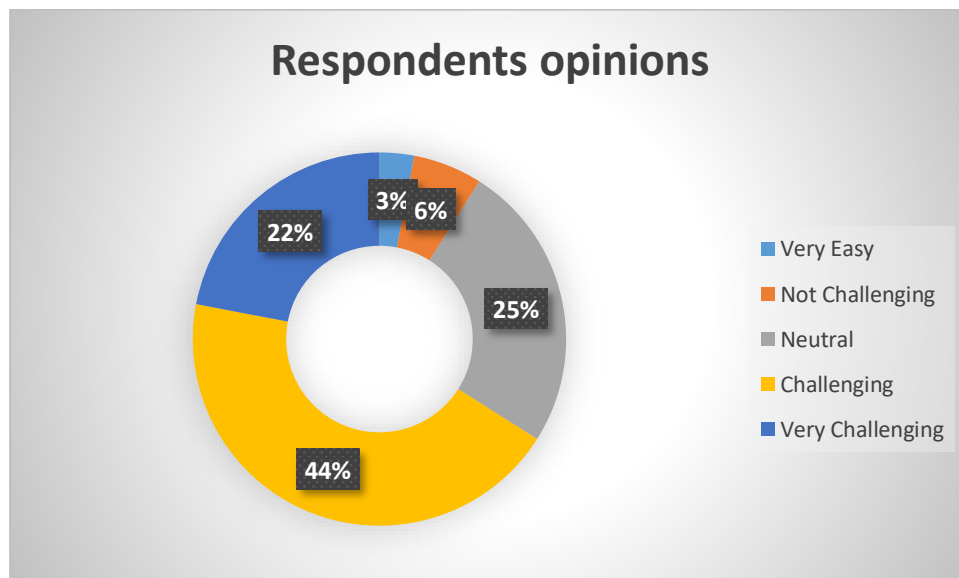
According to Table 14, the frequency with which respondents' organizations engage in updating or implementing new technologies for inventory management is shown. The results show that a large percentage of people (44%) said they invest in technology "Often" 24% of the time or "Regularly". It was also noted that 24% did it "Occasionally." With 5% saying "Rarely" and 3% saying "Never," a lesser number said that expenditures were uncommon in updating or implementing new technologies for inventory management. Based on these results, businesses should take the initiative to use technology to their advantage to improve their inventory management procedures.

15. In today's world the inventory levels need to continuously meet the fluctuating demands. How challenging is this?

Table no. 15

Opinion	No. of Respondents	Percentage
Very easy	3	3%
Not Challenging	6	6%
Neutral	25	25%
Challenging	44	44%
Very Challenging	22	22%
Total	100	100%

Chart no. 15



Interpretation:

According to Table 15, the frequency with which respondents' is shown. The results show that a large percentage of people (44%) said that it is very challenging to continuously meet the

fluctuating demand. 25% of the respondents are neutral. 22% of the respondents feel it is very challenging. With 6% saying it is not challenging and 3% saying it is very easy.

CHAPTER 6

FINDINGS, SUGGESTIONS & CONCLUSIONS

6.1. Findings of the Study:

Here are the key takeaways from the research on inventory management practices and optimization:

- It was observed in the Study that the majority of the respondents around 45% stated that the rate at which Inventory Accuracy is maintained in their organization is “Somewhat Accurate” followed by 24% of the respondents who feel that it is “Very Accurate”.
- It was studied that the majority of the respondents around 42% feel that the extent of real-time monitoring facilities available in their organization in the inventory tracking system is “Effective” while 26% of the respondents feel that it is “Very Effective”.
- It was observed that the majority of the respondents around 35% are “Satisfied” with the Inventory Tracking system interface in their organization while around 27% are “Very Satisfied”.
- It was observed that the majority of the respondents around 42% stated that “Often” the Inventory Tracking System is generating accurate reports on inventory turnover rates and around 26% respondents stated that it is “Always” generating accurate reports.
- It was studied that around 38% of the respondents state that the demand forecasting techniques to prevent stock outs are “Effective” while around 23% respondents feel that they are “Somewhat Effective”.
- It was observed that the majority of the respondents around 44% are “Satisfied” with the alignment between forecasted demand and actual sales while 26% of the respondents are “Very Satisfied” with the same.
- It was studied that around 36% of the respondents stated that they “Regularly” face difficulties or problems in order to accurately forecast the demand for the inventory items whereas, 24% of the respondents stated that they “Very Regularly” face these difficulties or problems.

- It was observed that the majority of the respondents around 48% feel that “Lack of Communication” is the main challenge that they face while implementing the various inventory optimizing strategies.
- It was studied that almost 52% of the respondents feel that technology has “Streamlined” the inventory re –stock or replenishment process while 28% respondents feel that it has “Significantly Streamlined” the process.
- It was observed that almost 44% of the respondents stated that their organization “Often” invest in updating or adopting new technology for inventory management practices. 24% of the respondents stated it was done “Regularly” and another 24% stated it was done “Occasionally”.
- It was studied that the majority of the respondents around 44% feel that it is “Challenging” to continuously match the inventory levels with the fluctuating demands and 25% of the respondents are “Neutral” to this situation.

6.2. Suggestions:

The following suggestions and recommendations have been derived from the research study for improving Inventory Management efficiency as well as its Optimization:

1. The company personnel and staff members who are entrusted with Inventory Management tasks, should have proper access to educational opportunities, seminars, workshops as well as training programs so that they are up to date with the changing scenarios.
2. In order to have better inventory control and management the organizations must invest in adopting and implementing new technologies like Barcode Scanning, RFID and so on.
3. Accurate Demand Forecasting is a key to better and more efficient Inventory Management practices. Hence, various data like historical data as well as sophisticated analytics should be used for the same.
4. Accuracy in Demand Forecasting can also be achieved by understanding the consumer preferences and demand trends which can be achieved through market research and analysis.

5. Lack of Communication is a major challenge as far as implementation of better Inventory Management practices are concerned. The organizations must promote effective lines of Communications between the departments who are engaged in Inventory Management.

6.3. Conclusion:

In today's economic and business scenario, efficient Inventory Management practices have become one of the crucial factors in shaping an organization's progress and success. But, in achieving this goal, the companies and firms need to face considerable obstacles and problems which they need to address. In this research study the main aim was to study the Inventory Management practices and strategies, how these can be optimized and to study the various bottlenecks in the system. The results of the study highlights the following important factors.

- Technologies and Automation such as Radio Frequency Identification (RFID) and Barcode Scanning as well as the techniques in Demand Forecasting were favorable for majority of the respondents. They want such technologies to be implemented for better accuracy and efficiency.
- In Inventory Management, the position of the Manufacturing Manager was considered the most significant and important by the respondents.
- The random sample of 100 respondents was evenly considered including both male as well as female workforce. Also, majority of them had advanced degrees like Master's Degree or above.
- It was also concluded from this study that the two major obstacles in implementing Inventory Management strategies are Lack of Communication and the attitude or aversion of the workforce to change.
- Although the study suggested a number of positive factors in Inventory Management implementation but still problems like accurate demand forecasting , keeping or maintaining the right kind of inventory on hand and co-ordination between the various departments to work together still remains a challenge.

In order to optimize the Inventory Management procedures and overcome the problems the data may be used to provide trainings, communication, demand forecasting as well as technology adoption.

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ANNEXURE

QUESTIONNAIRE

1. Gender:
 - a) Male
 - b) Female

2. What is your educational qualification?
 - a) High School Diploma
 - b) Bachelor's Degree
 - c) Master's Degree
 - d) Doctorate or Higher

3. Current Job Title:
 - a) Manufacturing Manager
 - b) Supply Chain Manager
 - c) Inventory Control Specialist
 - d) Materials Planner

4. Years of Experience in Current job designation:
 - a) Less than 1 year
 - b) 1-5 years
 - c) 6-10 years
 - d) 11-15 years
 - e) More than 15 years

5. What is the rate at which inventory accuracy is maintained in your organization?
 - a) Very Inaccurate
 - b) Somewhat Inaccurate
 - c) Neutral
 - d) Somewhat Accurate

- e) Very Accurate
6. What is the extent of real-time monitoring facilities available in your inventory tracking system?
- a) Very Ineffective
 - b) Ineffective
 - c) Somewhat Effective
 - d) Effective
 - e) Very Effective
7. How much difficulties or problems do you face in order to accurately forecast the demand for the inventory items?
- a) Never
 - b) Rarely
 - c) Occasionally
 - d) Often
 - e) Very Often
8. How would you rate your level of satisfaction as far as the match between the forecasted demand and actual sales is concerned?
- a) Very Dissatisfied
 - b) Dissatisfied
 - c) Neutral
 - d) Satisfied
 - e) Very Satisfied
9. How effective and helpful are the demand forecasting techniques to prevent stockouts?
- a) Highly Ineffective
 - b) Ineffective
 - c) Somewhat Effective
 - d) Effective
 - e) Highly Effective

10. Are you satisfied with the inventory tracking system interface in your organization?

- a) Very Dissatisfied
- b) Dissatisfied
- c) Neutral
- d) Satisfied
- e) Very Satisfied

11. Is the inventory tracking system always generating accurate reports on inventory turnover rates?

- a) Never
- b) Rarely
- c) Sometimes
- d) Often
- e) Always

12. What are the obstacles or challenges that you face while implementing the various inventory optimization strategies across the departments?

- a) Resource Constraints
- b) Inaccurate Data
- c) Not willing to Change
- d) Lack of Communication
- e) Other

13. How significantly do you think technology help in streamlining the inventory re stock or replenish process?

- a) Significantly Hindered
- b) Not Streamlined
- c) Neutral
- d) Streamlined
- e) Significantly Streamlined

14. How frequently does your organization invest in updating or implementing new technology for inventory management practices?

- a) Never
- b) Rarely
- c) Occasionally
- d) Often
- e) Regularly

15. In today's world the inventory levels need to continuously meet the fluctuating demands. How challenging is this??

- a) Very Easy
- b) Not Challenging
- c) Neutral
- d) Challenging
- e) Very Challenging